



Suburban Mobility Authority for
Regional Transportation
**FY2021 OPERATING AND CAPITAL
BUDGET RECOMMENDATIONS
PRESENTED TO THE BUDGET
COMMITTEE**

As Prepared By:
Finance Department
April 23, 2020



PROPOSED FY2021 BUDGET

BUDGET COMMITTEE

April 23, 2020

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FY 2021 OPERATING BUDGET EXECUTIVE SUMMARY

OVERVIEW

The recommended Fiscal Year (FY) 2021, Suburban Mobility Authority for Regional Transportation's, (SMART) operating budget is \$136.5 million which includes a \$500,000 expense contingency. These funds will be utilized to provide for regular fixed route bus service, FAST fixed route bus service and connector bus service in all participating Public Act 196 (of 1986) communities within Oakland and Wayne Counties and all of Macomb County.

SMART also appropriates each fiscal year a restricted operating budget. This restricted operating budget passes through federal and state grant dollars to non-profit organizations and municipalities across Macomb, Monroe, Oakland and Wayne Counties to contractually provide bus transportation services within their communities. The FY 2021 restricted operating budget is recommended to be \$9.234 million.

SMART also applies for federal and state grants to assist in paying for capital and operating costs of the Authority. Separately, for FY2021, SMART has an estimated \$55.0 million in federal and state grants which were awarded to SMART in prior fiscal years. Further, SMART has applied for an additional \$39.9 million in federal and state grants for use in FY2021. Within the \$94.9 million in grant funding, \$8.8 million is appropriated within the FY2021 operating budget.

OPERATIONS BUDGET:

The recommended FY2021, SMART revenue budget amounts to \$136.5 million. This includes approximately \$10.9 million in anticipated fare box revenues, \$5.6 million in federal grant sources, \$37.0 million in State gas tax (PA Act 51 of 1951), dollars and another \$3.2 million in various State grant dollars. SMART is also appropriating a net transportation property tax levy in the amount of \$75.2 million, with these tax dollars being derived from all participating PA196 transportation communities. The property tax levy was approved by participating voters in August 2018 and covers operating years FY 2019 through FY2022. The next millage renewal will be in August 2022, covering the period of FY 2023 through FY2026. The Headlee amendment is taken into consideration when estimating tax contributions to SMART. The balance of operating revenue for operations amounts to \$4.4 million and includes interest and advertising income along with local community transit operating revenue.

The FY2021, SMART operational expenditure appropriations amount to \$136.5 million. Expenditure appropriations include \$97.3 million to provide fixed route and FAST bus service within Macomb County and the participating communities in Oakland and Wayne Counties. Connector bus service has an expenditure appropriation of \$16.0 million which includes additional American with Disabilities Act (ADA) connector bus service due to the implementation of the FAST service. The annual Community Credit subsidy along with Point of Service Assistance for various communities and non-profit entities is recommended to be appropriated at \$4.8 million for FY2021. FY2021, marketing and advertising, depreciation and administration salaries/fringe benefits and supplies are being appropriated at \$17.9 million. Again, \$500,000 in appropriation will be set aside for contingency purposes.

Pension and Other Post Employment Benefit (OPEB) employer contribution expenditures of the Authority are spread among the Operations Sections of the Authority as well as General Administration as described earlier. Total net employer contributions amount to \$13.6 million for the employer pension contribution as well as a \$7.450 million OPEB employer contribution for FY2021 which is in addition to an approximate \$8.0 million retiree pay go premium payments which is also applied to the OPEB liability. We are anticipating that the OPEB contribution of \$7.450 million would increase funding of his liability to 38% which would bring SMART almost into compliance with PA 202 of 2017 which requires an OPEB funding level of 40%.

RESTRICTED OPERATING:

A detail of the FY2021, SMART restricted budget of \$9.230 million in federal and state grants is as follows:

	<u>Grant Description</u>	<u>Community</u>		<u>Amount</u>
1	Federal 5307 Governor Apportionment - Operating	LETC	\$558,000	
2	Federal 5311 Non-Urban Operation	LETC	225,000	
3	State Gas Tax, CTF, LBO	LETC/Bedford	<u>1,911,000</u>	\$2,694,000
4	State Grant Municipal Credits	Non Profits & Communities		3,261,000
5	State Grant Specialized Services	Non Profits & Communities		922,000
6	Federal 5310 - New Freedom – (Urban/Non-Urban)	Non-Profits & Communities		1,200,000
7	Royal Oak Township			16,000
8	JARC/New Freedom Programs	Non-Profits & Communities		<u>1,141,000</u>
	Total Federal/State Pass Through Grant Dollars			\$9,234,000

All 5311 dollars are non-urban.

CAPITAL EXPENDITURES:

In the area of capital expenditures for FY2020, SMART received final delivery of twenty-four (24) replacement connector buses in October of 2019. Fifteen (15) of the replacement Connector buses are incorporated into the SMART fleet and Nine (9) are being utilized by outside agencies via the 5310 program. The final thirty-eight (38) Linehaul buses from the City of Los Angeles that were needed for the FAST program arrived in September 2019.

For FY2021, SMART has ordered and will receive four (4) Proterra Electric Linehaul buses along with eighteen (18) Gillig diesel Linehaul buses. These buses will replace New Flyer buses being utilized within the fleet today. Further, federal and state grant dollars will pay 100% of the cost of these buses with the exception of the electric batteries which will be leased and are part of the Maintenance Department operating budget of the Authority.

The Authority is anticipating in FY2022 purchasing twenty-four (24) Gillig replacement buses to complete the replacement of New Flyer buses in the fleet.

Additional capital projects for FY2021 include SMART continuing to perform facility rehabilitation improvements at all three terminals. The facility rehabilitation improvements include a new fuel management system replacing all fuel tanks and reconstructing the pavement at the Macomb terminal. It is anticipated that SMART will start replacing bus fare boxes in FY2021 along with Information Technology improvements within all buses and across the Authority.

OTHER ECONOMIC:

The Authority is currently bargaining with three of the five Authority labor contracts in FY2020. Further, SMART will continue to work with its current service communities to improve local service and continue to be in contact with as many of the communities in Oakland and Wayne Counties that are not PA 196 communities as possible to try and insure safe and affordable transportation for all in the tri-county and Monroe service area.

OVERVIEW OF FY2021 SMART PROPOSED BUDGET LINE ITEMS

Below is a brief explanation of major revenue line items contained in the proposed FY2021 operating budget.

Revenues	
Fare	Includes all Regular and FAST service Farebox, Ticket, Small Card Revenues. The average fare to be collected in FY2021 is \$1.07 for Linehaul and \$1.24 for Connector passengers which is based on 9.7 million fixed route riders and 312,000 connector service riders. Fare revenue also takes into consideration lost transfer ticket revenues due to the DDOT fare merger in May 2019 and the DART/Mobile Pass programs.
Agency	Services for ARC and STEP programs, where agency purchases passes for it's riders
Federal Sources	Program Operating Grants being utilized in the proposed operating budget include Preventative Maintenance, Unified Work Program, Service Development – New Technologies and Mobility Management. This revenue classification also includes New Freedom and Job Access & Reverse Commute (JARC) administration cost reimbursements.
Act 51 Gas Taxes	Staff estimated reimbursement of 30.1% of estimated eligible costs. This approximately a 0.06% anticipated decrease.
State Sources	Program Operating Grants being utilized in the proposed operating budget include Preventative Maintenance, Unified Work Program, Service Development- New Technologies and Mobility Management federal grant matches.
Local Sources	The proposed property tax levy of \$1.00/thousand tax value was approved in Macomb County and all participating PA 196 of 1986 communities in August 2018. This rate has been rolled back by the Headlee Amendment to an estimated \$0.9948/th. taxable value. The estimated gross tax levy for FY2021 is \$75.4 million. It is estimated that this amount will be reduced by approximately \$150,000 within our budget due to DDA, TIF, Pay in Lieu of Tax, Non Collectible Real and Personal Property taxes and Renaissance zone property tax reductions in addition to Michigan Tax Tribunal judgments.
Interest Income	Income estimated utilizing average cashflow balance for a full fiscal year @ 1.15%.
Advertising	SMART entered into a revenue contract for advertising on fixed route buses in March 2014. A minimum monthly guaranteed payment of \$43,750 or 55% of net revenues, whichever is greater is paid to SMART, resulting in a minimum of \$750,000 per contract year being recommended for appropriation.
Miscellaneous	Revenues include reimbursement from two municipalities for operating the local connector bus system in their municipality and tower rent revenues.

OVERVIEW OF FY 2021 SMART PROPOSED BUDGET LINE ITEMS

Below is a brief explanation of major expenditure line items contained in the proposed FY 2021 operating budget.

<u>Expenses</u>	
Salaries	Includes two additional position changes one full-time administration position (Manager Community Mobility Program) funded by federal 5310 and state grants and one part-time position (CSO I) bringing total staffing to nine hundred and thirty (930) full and part-time positions. All labor agreements expired at 12/31/2018. Negotiations commenced in August 2018 and are continuing through today with three bargaining units. General salary increases are within the proposed salary appropriation. However, rate and implementation of any salary increase is subject to the final outcome of labor negotiations and Board approval. Salaries are appropriated at \$52.750 million which includes negotiated pay increases. This is an approximate 7.7% increase in salary appropriation.
Fringe Benefits	<p>Employer Pension Contribution is determined by calculating estimated compensation amounts for all eligible employees. Then multiplying the estimated compensation by the blended employer contribution rate. The blended employer contribution rate is calculated by the pension system actuary. The original actuarial employer pension estimate for 7/1/2020, is \$8.212 million. However we have recommended a \$9.175 million minimum employer pension contribution due to bargaining unit contractual wage increases. It is also recommended adding an additional \$4.5 million employer pension contribution due to the FAST program. Total employer pension contribution is recommended at \$13.675 million.</p> <p>The employer OPEB employer contribution funding is determined by utilizing the actuarially computed ADC. The minimum ADC contribution approved by the Board in March 2018 is \$4.1 million. We are recommending an appropriation of \$7.450 million ADC contribution in order to come into compliance with PA 202 of 2017.</p> <p>Employee fringe benefit costs include anticipated general rate increases. Active and retiree health care pay-as you-go costs are appropriated at \$20.8 million. Employees and retirees contribute approximately \$1.6 million towards health care costs in monthly contribution.</p>
Fuel	Diesel Fuel is estimated at \$2.08/gallon. This is a 32% decrease in rate/gallon. We're anticipating a 13% decrease in diesel fuel appropriation over FY2020. Propane Fuel is estimated at \$0.87/gallon. This is a 2% rate decrease. We're anticipating a 22% decrease in propane fuel appropriation as compared to FY2019 budget numbers. Gasoline is estimated at \$1.94/gallon.
Repair Parts	Repair part appropriation will increase slightly (\$210,000) due to the size and of our fleet. SMART has 274 Linehaul buses and 120 Connector buses. SMART will receive delivery of eighteen (18) new Linehaul buses in FY2021 along with four new electric buses. .
Vehicle Insurance Reserve	Appropriation is decreasing due to pending claims made.
Remaining Operation	The remaining operating budget is reflective of estimated costs.
Capital Budget	The complete five year capital budget plan is attached for review.

SMART FUNCTIONAL FY2021 OPERATING BUDGET					
		FY2020 BUDGET	FY2021 BUDGET	\$ Variance FAV(UNFAV)	% Variance FAV(UNFAV)
REVENUE					
FEDERAL OPERATING REVENUE:					
SECTION 5307	\$	4,000,000	\$	4,000,000	-
OTHER FEDERAL GRANTS		968,800		1,621,000	652,200 67.3%
TOTAL FEDERAL OPERATING REVENUE		4,968,800		5,621,000	652,200 13.1%
STATE OF MICHIGAN					
ACT 51		36,325,000		37,000,000	675,000 1.9%
OTHER STATE GRANTS		1,187,700		3,219,000	2,031,300 171.0%
TOTAL STATE OPERATING REVENUE		37,512,700		40,219,000	2,706,300 7.2%
CONTRIBUTION FROM COUNTY TRANSIT AUTHORITIES		72,450,800		75,282,000	2,831,200 3.9%
OPERATING REVENUE					
FIXED ROUTE		12,000,000		10,450,100	(1,549,900) -12.9%
CONNECTOR		615,000		515,000	(100,000) -16.3%
OTHER INCOME		2,344,000		3,488,000	1,144,000 48.8%
LOCAL COMM TRANSIT OPERATING REVENUE		913,700		880,000	(33,700) -3.7%
TOTAL REVENUE		130,805,000		136,455,100	5,650,100 4.3%
EXPENSES					
OPERATIONS:					
FIXED ROUTE		94,337,400		97,276,400	(2,939,000) -3.1%
CONNECTOR		14,655,000		16,020,100	(1,365,100) -9.3%
GENERAL ADMINISTRATION		14,153,800		15,664,600	(1,510,800) -10.7%
COMMUNITY CREDITS		3,840,200		3,913,000	(72,800) -1.9%
TRI COUNTY POS ASSISTANCE		651,000		654,000	(3,000) -0.5%
COMMUNITY BASED SERVICE		192,600		193,000	(400) -0.2%
DEPRECIATION EXPENSE		1,775,000		1,800,000	(25,000) -1.4%
VEHICLE PURCHASE EXPENSE				434,000	(434,000) -100.0%
CONTINGENCY		1,200,000		500,000	700,000 58.3%
TOTAL EXPENSES		130,805,000		136,455,100	(5,650,100) -4.3%
REVENUES OVER (UNDER) EXPENSES		-		-	

SMART OPERATIONAL FY2021 OPERATING BUDGET		FY 2020 Budget	FY 2021 Budget	\$\$ Variance FAV(UNFAV)	% Variance
REVENUE					
Route Revenue:					
Fare Revenue		12,465,000	10,850,100	(1,614,900)	-13.0%
Agency Revenue		150,000	115,000	(35,000)	-23.3%
Total Route Revenue		12,615,000	10,965,100	(1,649,900)	-13.1%
	<i>% Of Total Revenue</i>	<i>10%</i>	<i>8%</i>		
Federal Sources:					
Section 5307 Revenue		4,000,000	4,000,000		
Federal Grant-UWP/TAM		571,600	572,000	400	0.1%
CMAQ Revenue					
Other Federal Grants		397,200	1,049,000	651,800	164.1%
Total Federal Sources		4,968,800	5,621,000	652,200	13.1%
	<i>% Of Total Revenue</i>	<i>4%</i>	<i>4%</i>		
State Sources:					
State ACT 51 SMART		36,325,000	37,000,000	675,000	1.9%
State Prev Maint Rev		1,000,000	1,000,000	-	
Other State Grants		187,700	2,219,000	2,031,300	1082.2%
Total State Sources		37,512,700	40,219,000	2,706,300	7.2%
	<i>% Of Total Revenue</i>	<i>29%</i>	<i>29%</i>		
Local Sources:					
Contributions From Local Transit Authorities		73,350,800	75,432,000	2,081,200	2.8%
Allowance For MTT		(900,000)	(150,000)	750,000	-83.3%
Total From Local Sources		72,450,800	75,282,000	2,831,200	3.9%
	<i>% Of Total Revenue</i>	<i>55%</i>	<i>55%</i>		
Other Income:					
Interest Income		1,650,000	1,710,000	60,000	3.6%
Advertising		600,000	750,000	150,000	25.0%
Admin Fee Revenue			533,000	533,000	100.0%
Miscellaneous		94,000	495,000	401,000	426.6%
Total Other Income		2,344,000	3,488,000	1,144,000	48.8%
	<i>% Of Total Revenue</i>	<i>2%</i>	<i>3%</i>		

SMART OPERATIONAL OPERATING BUDGET	FY2021			
	FY 2020 Budget	FY 2021 Budget	\$\$ Variance FAV(UNFAV)	% Variance

Other Operating Revenue:

Local Community Transit Operating Revenue	251,000	280,000	29,000	11.6%
Fleet Maintenance Reimbursement	662,700	600,000	(62,700)	-9.5%
Total Other Operating Revenue	913,700	880,000	(33,700)	-3.7%
<i>% Of Total Revenue</i>	<i>1%</i>	<i>1%</i>		

TOTAL REVENUES	\$ 130,805,000	\$ 136,455,100	\$ 5,650,100	4.3%
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SMART OPERATIONAL OPERATING BUDGET	FY2021			
	FY 2020 Budget	FY 2021 Budget	\$\$ Variance FAV(UNFAV)	% Variance

EXPENSES (Part 1 of 3)

WAGE AND WAGE RELATED EXPENSES:

ACTIVE EMPLOYEES:

Active Salaries, Wages & Taxes:

Administrative	6,484,800	6,680,400	(195,600)	-3.0%
Operations	32,776,500	35,753,000	(2,976,500)	-9.1%
Maintenance	9,639,900	10,344,200	(704,300)	-7.3%
Total Active Salaries, Wages, Taxes	48,901,200	52,777,600	(3,876,400)	-7.9%

% Of Total Revenue

37%

39%

Active Employee Benefits:

Hospitalization/Medical	11,800,800	12,779,200	(978,400)	-8.3%
Employee Premium Sharing-Health Care	(1,652,200)	(1,516,600)	(135,600)	8.2%
Life, AD&D, Dental, & Optical	1,245,000	1,295,200	(50,200)	-4.0%
Other Employee Benefits	251,300	207,100	44,200	17.6%
Health Care Saving Plan	960,800	996,300	(35,500)	-3.7%
Workers Compensation	1,241,600	1,274,000	(32,400)	-2.6%
FICA	3,912,100	4,039,000	(126,900)	-3.2%
Pension Funding	13,412,000	13,627,200	(215,200)	-1.6%

Total Active Employee Benefits

31,171,400	32,701,400	(1,530,000)	-4.9%
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% Of Total Revenue

24%

24%

% Of Total Active Wages

64%

62%

Total Active Employee Wages & Benefits:

80,072,600	85,479,000	(5,406,400)	-6.8%
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% Of Total Revenue

61%

63%

RETIRED EMPLOYEES:

Post Employment Benefits:

OPEB Net Unfunded Obligation	6,300,000	7,450,000	(1,150,000)	-18.3%
Retiree Medical, Life & Presc Premiums	8,445,000	7,891,000	554,000	6.6%
Post Retirement Benefits Subtotal	14,745,000	15,341,000	(596,000)	-4.0%
Other Post Employment Benefits	2,200		2,200	100.0%

Total Post Retirement Benefits

14,747,200	15,341,000	(593,800)	-4.0%
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% Of Total Revenue

11%

11%

Total Wage and Wage Related Expenses	94,819,800	100,820,000	(6,000,200)	-6.3%
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% Of Total Revenue

72%

74%

SMART OPERATIONAL OPERATING BUDGET	FY2021			
	FY 2020 Budget	FY 2021 Budget	\$\$ Variance FAV(UNFAV)	% Variance

EXPENSES (Part 2 of 3)

Operations:

Operational Expenses

Direct Variable (Vehicle):

Fuels - Diesel, Propane	7,200,000	6,325,000	875,000	12.2%
Gas, Oil, Lubricants, Etc.	564,000	506,100	57,900	10.3%
Repair Parts	3,320,000	3,530,000	(210,000)	-6.3%
Tires	849,000	953,000	(104,000)	-12.2%
Vehicle Insurance	7,742,100	7,333,700	408,400	5.3%
Bus Contract Repairs-Maintenance	743,200	872,100	(128,900)	-17.3%
Contract Repairs-Accidents	70,000	175,000	(105,000)	-150.0%
Towing	225,000	186,000	39,000	17.3%
Total Direct Variable (Vehicle)	20,713,300	19,880,900	832,400	4.0%
% Of Total Revenue	16%	15%		

Indirect Variable:

Radio Towers				
Fare Collection Costs	620,500	612,000	8,500	1.4%
Route Facilities Maint.	173,000	188,300	(15,300)	-8.8%
Other- Operational	270,900	319,400	(48,500)	-17.9%
Total Indirect Variable	1,064,400	1,119,700	(55,300)	-5.2%
% Of Total Revenue	1%	1%		

Facilities:

Utilities	1,454,000	1,613,500	(159,500)	-11.0%
Contract Bldg Maint.	726,200	736,700	(10,500)	-1.4%
Other- Facilities Expenses	357,500	350,100	7,400	2.1%
Business Insurance	66,500	79,900	(13,400)	-20.2%
Total Facilities	2,604,200	2,780,200	(176,000)	-6.8%
% Of Total Revenue	2%	2%		

Total Operational Expense	24,381,900	23,780,800	601,100	2.5%
% Of Total Revenue	19%	17%		

SMART OPERATIONAL OPERATING BUDGET	FY2021			
	FY 2020 Budget	FY 2021 Budget	\$\$ Variance FAV(UNFAV)	% Variance

EXPENSES (Part 3 of 3)

Administration, Other, Spec. Serv, Contingency :

Administrative				
General Supplies	535,700	562,800	(27,100)	-5.1%
Professional, Outside Serv.	1,698,600	1,312,000	386,600	22.8%
Outside Counsel (Non V/L & W/C)	296,500	300,000	(3,500)	-1.2%
Computer Maint.	582,400	744,800	(162,400)	-27.9%
Marketing Expense	792,000	1,002,000	(210,000)	-26.5%
Other- Administration	246,000	438,700	(192,700)	-78.3%
Total Administration	4,151,200	4,360,300	(209,100)	-5.0%
% Of Total Revenue	3%	3%		
Other				
Vehicle Purchase Expense		434,000	(434,000)	-100.0%
Depreciation-Eligible	1,775,000	1,800,000	(25,000)	-1.4%
Total Other	1,775,000	2,234,000	(25,000)	-1.4%
% Of Total Revenue	1%	2%		
Special Services:				
Community Credit Exp.	3,840,200	3,913,000	(72,800)	-1.9%
POS & Community Transit Serv.	636,900	847,000	(210,100)	-33.0%
Total Special Services:	4,477,100	4,760,000	(282,900)	-6.3%
% Of Total Revenue	3%	3%		
Contingency	1,200,000	500,000	700,000	58.3%
Total Operational Expenses	35,985,200	35,635,100	784,100	2.2%
% Of Total Revenue	28%	26%		
TOTAL EXPENSES (Wages & Operational)	\$ 130,805,000	\$ 136,455,100	\$ (5,650,100)	-4.3%
% Of Total Revenue	100%	100%		
REVENUES OVER (UNDER) EXPENSES				

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FY2021 RESTRICTED OPERATING BUDGET
SUMMARY

RESTRICTED REVENUE	FY2020 BUDGET	FY2021 BUDGET	INCREASE (DECREASE)
<u>MUNICIPAL CREDITS:</u>			
MUNICIPAL CREDIT - ACT 51	\$ 1,630,550	\$ 1,630,500	\$ 50.00
MUNICIPAL CREDIT - SPECIAL APPROPRIATION	1,630,550	1,630,500	50.00
TOTAL MUNICIPAL CREDITS	3,261,100	3,261,000	100
<u>OUTER COUNTY POS:</u>			
FTA SECTION 5307			
LAKE ERIE	522,000	558,000	36,000
STATE ACT 51			
BEDFORD	127,000	128,000	1,000
MONROE	310,400	528,000	217,600
LAKE ERIE	1,289,600	1,255,000	(34,600)
STATE SECTION 5311			
MONROE	140,000	160,000	20,000
LAKE ERIE	60,000	65,000	5,000
TOTAL OUTER COUNTY POS	2,449,000	2,694,000	245,000
<u>OTHER STATE SUBSIDIZED SERVICES:</u>			
SPECIALIZED SERVICES GRANT	787,800	922,000	134,200
ROYAL OAK TOWNSHIP - ACT 51	23,100	16,000	(7,100)
NORTH OAKLAND TRANSIT AUTHORITY - NEW FREEDOM	40,000	180,000	140,000
NORTH OAKLAND TRANSIT AUTHORITY - SEC 5311 JARC	112,000	372,000	260,000
RICHMOND LENOX EMS - SEC 5311 JARC	68,600	-	(68,600)
TOTAL OTHER STATE SUBSIDIZED SERVICES	1,031,500	1,490,000	458,500
<u>SUB-AWARD GRANTEES:</u>			
FTA SECTION 5310 GRANT	1,000,000	1,789,000	789,000
TOTAL RESTRICTED REVENUE	7,741,600	9,234,000	1,492,600
RESTRICTED EXPENSES			
MUNICIPAL CREDITS	3,261,100	3,261,000	100
OUTER COUNTY POS	2,449,000	2,694,000	245,000
OTHER STATE SUBSIDIZED SERVICES	1,031,500	1,490,000	458,500
SUB-AWARD GRANTEES	1,000,000	1,789,000	789,000
TOTAL RESTRICTED EXPENSE	7,741,600	9,234,000	1,492,600
REVENUE OVER (UNDER) EXPENSE	\$ -	\$ -	\$ -

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FY2021 OPERATING BUDGET
MUNICIPAL CREDITS PROGRAM

MACOMB COUNTY							
ARMADA	\$ 1,800	BIRMINGHAM	20,800	OXFORD TWP	17,680	GROSSE POINTE PARK	11,960
ARMADA TWP	3,760	BLOOMFIELD HILLS	4,000	PLEASANT RIDGE	2,600	GROSSE POINTE SHORES (*)	3,120
BRUCE TWP	7,080	BLOOMFIELD TWP	42,520	PONTIAC	61,600	GROSSE POINTE WOODS	16,720
CENTER LINE	8,560	BRANDON TWP	14,200	ROCHESTER	13,160	HAMTRAMCK	23,200
CHESTERFIELD TWP	44,920	CLARKSTON	920	ROCHESTER HILLS	73,480	HARPER WOODS	14,720
CLINTON TWP	100,200	CLAWSON	12,240	ROSE TWP	6,480	HIGHLAND PARK	12,200
EASTPOINTE	33,600	COMMERCE TWP	37,120	ROYAL OAK	59,240	HURON TWP	16,440
FRASER	15,000	FARMINGTON	10,720	ROYAL OAK TWP	2,520	INKSTER (^)	26,280
HARRISON TWP	25,440	FARMINGTON HILLS	82,600	SOUTHFIELD	74,280	LINCOLN PARK	39,480
LENOX TWP	6,040	FERNDALE	20,600	SOUTH LYON	11,720	LIVONIA	100,360
MACOMB TWP	82,400	FRANKLIN	3,280	SPRINGFIELD TWP	14,440	MELVINDALE	11,080
MEMPHIS	840	GROVELAND TWP	5,680	SYLVAN LAKE	1,800	NORTHVILLE (**)	6,200
MT. CLEMENS	16,880	HAZEL PARK	17,000	TROY	83,840	NORTHVILLE TWP	29,520
NEW BALTIMORE	12,520	HIGHLAND TWP	19,880	WALLED LAKE	7,240	PLYMOUTH	9,440
NEW HAVEN	4,800	HOLLY	6,320	WATERFORD TWP	74,240	PLYMOUTH TWP	28,480
RAY TWP	3,880	HOLLY TWP	5,480	W. BLOOMFIELD TWP	66,960	REDFORD TWP	50,080
RICHMOND	5,960	HUNTINGTON WOODS	6,440	WHITE LAKE TWP	31,080	RIVER ROUGE	8,200
RICHMOND TWP	3,800	INDEPENDENCE TWP	35,920	WIXOM	13,960	RIVERVIEW	12,920
ROMEO	3,720	KEEGO HARBOR	3,080	WOLVERINE LAKE	4,480	ROCKWOOD	3,400
ROSEVILLE	48,960	LAKE ANGELUS	320	TOTAL - OAKLAND	\$ 1,241,320	ROMULUS	24,840
SHELBY TWP	76,400	LAKE ORION	3,080	WAYNE COUNTY		SOUTHGATE	31,120
STERLING HEIGHTS	134,280	LATHRUP VILLAGE	4,200	ALLEN PARK	\$ 29,200	SUMPTER TWP	9,880
ST. CLAIR SHORES	61,800	LEONARD	400	BELLEVILLE	4,120	TAYLOR	65,360
UTICA	4,920	LYON TWP	15,040	BROWNSTOWN TWP	31,720	TRENTON	19,520
WARREN	138,760	MADISON HEIGHTS	30,720	CANTON TWP(^)	93,360	VAN BUREN TWP	29,840
WASHINGTON TWP	24,200	MILFORD	6,400	DEARBORN	101,600	WAYNE (^)	18,200
TOTAL - MACOMB	\$ 870,520	MILFORD TWP	9,880	DEARBORN HEIGHTS	59,800	WESTLAND (^)	87,080
OAKLAND COUNTY		NOVI	57,160	ECORSE	9,840	WOODHAVEN	13,320
ADDISON TWP	\$ 6,160	NOVI TWP	160	FLAT ROCK	10,240	WYANDOTTE	26,800
AUBURN HILLS	22,160	OAKLAND TWP	17,360	GARDEN CITY (^)	28,680	TOTAL - WAYNE	\$ 1,149,240
BERKLEY	15,480	OAK PARK	30,360	GIBALTAR	4,800	GRAND TOTAL	
BEVERLY HILLS	10,640	ORCHARD LAKE	2,440	GROSSE ILE TWP	10,720	\$ 3,261,080	
BINGHAM FARMS	1,160	ORTONVILLE	1,480	GROSSE POINTE	5,600	(*) Includes Macomb Portion	
		OXFORD	3,560	GROSSE POINTE FARMS	9,800	(**) Includes Oakland Portion	
						(^) Communities make up Nankin Transit	

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FY2021 OPERATING BUDGET
COMMUNITY CREDITS PROGRAM

MACOMB COUNTY		OAKLAND COUNTY		WAYNE COUNTY	
ARMADA	\$ 4,144	AUBURN HILLS	\$ 29,926	ALLEN PARK	\$ 47,038
ARMADA TWP	\$ 9,551	BERKLEY	\$ 25,336	DEARBORN	\$ 147,784
BRUCE TWP	\$ 16,632	BEVERLY HILLS	\$ 16,276	DEARBORN HEIGHTS	\$ 92,475
CENTER LINE	\$ 14,386	BINGHAM FARMS	\$ 1,548	ECORSE	\$ 18,272
CHESTERFIELD TWP	\$ 59,552	BIRMINGHAM	\$ 30,416	GARDEN CITY ^	\$ 48,158
CLINTON TWP	\$ 152,283	BLOOMFIELD TWP	\$ 65,750	GROSSE POINTE	\$ 8,762
EASTPOINTE	\$ 56,661	CLAWSON	\$ 20,737	GROSSE POINTE FARMS	\$ 15,395
FRASER	\$ 24,353	FARMINGTON	\$ 15,763	GROSSE POINTE PARK	\$ 19,615
HARRISON TWP	\$ 80,004	FARMINGTON HILLS	\$ 123,907	GROSSE POINTE SHORES *	\$ 4,567
LENOX TWP	\$ 13,944	FERNDALE	\$ 36,997	GROSSE POINTE WOODS	\$ 26,990
MACOMB TWP	\$ 131,272	FRANKLIN	\$ 4,421	HAMTRAMCK	\$ 34,728
MEMPHIS	\$ 2,339	HAZEL PARK	\$ 30,288	HARPER WOODS	\$ 22,645
MT. CLEMENS	\$ 29,285	HUNTINGTON WOODS	\$ 9,733	HIGHLAND PARK	\$ 29,188
NEW BALTIMORE	\$ 19,256	LATHRUP VILLAGE	\$ 4,799	INKSTER ^	\$ 47,131
NEW HAVEN	\$ 7,984	MADISON HEIGHTS	\$ 49,001	LINCOLN PARK	\$ 63,552
RAY TWP	\$ 9,727	OAK PARK	\$ 46,562	MELVINDALE	\$ 17,043
RICHMOND	\$ 12,734	PLEASANT RIDGE	\$ 4,167	REDFORD TWP	\$ 82,411
RICHMOND TWP	\$ 8,887	PONTIAC	\$ 106,995	RIVER ROUGE	\$ 16,686
ROMEO	\$ 9,674	ROYAL OAK	\$ 97,835	RIVERVIEW	\$ 21,098
ROSEVILLE	\$ 81,671	ROYAL OAK TWP	\$ 8,207	ROMULUS	\$ 35,383
SHELBY TWP	\$ 169,454	SOUTHFIELD	\$ 118,152	SOUTHGATE	\$ 47,139
STERLING HEIGHTS	\$ 198,170	TROY	\$ 122,169	TAYLOR	\$ 106,554
ST. CLAIR SHORES	\$ 107,804	WALLED LAKE	\$ 150,411	TRENTON	\$ 31,217
UTICA	\$ 7,968	W. BLOOMFIELD TWP	\$ 97,873	WAYNE ^	\$ 30,241
WARREN	\$ 231,661	TOTAL - OAKLAND	\$ 1,217,269	WESTLAND ^	\$ 131,807
WASHINGTON TWP	\$ 44,526			WYANDOTTE	\$ 46,123
TOTAL - MACOMB	\$ 1,503,922			TOTAL - WAYNE	\$ 1,192,002
				GRAND TOTAL	\$ 3,913,193

* INCLUDES MACOMB PORTION

^ COMMUNITIES MAKE UP NANKIN TRANSIT

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FY 2021 OPERATING BUDGET
PURCHASE OF SERVICE COMMUNITY TRANSIT PROGRAM

[----- OPERATING FUNDS -----]

Source Of Funds-->

LOCAL	STATE	LOCAL	FEDERAL	FEDERAL	STATE	TOTAL		
COMMUNITY CREDITS +	MUNICIPAL CREDITS	TRI-COUNTY POS OPERATING ASSISTANCE +	SECTION 5307 *	SECTION 5311 (Non Urban)*	ACT 51*	FY 2021 OPERATING ASSISTANCE	FY 2020 OPERATING ASSISTANCE	INCREASE (DECREASE)

TRI-COUNTY

REDFORD	\$82,000	\$ 50,100	\$ -			\$ 132,100	\$ 129,100	\$ 3,000
NANKIN ^	257,000	253,600	328,000			838,600	720,800	117,800
MT CLEMENS	29,000	16,900	-			45,900	45,000	900
TOTAL	\$ 368,000	\$ 320,600	\$ 328,000			\$ 1,016,600	\$ 894,900	\$ 121,700

OUTER COUNTY

MONROE	\$	-	\$	160,000	\$	528,000	\$	688,000	\$	424,300	\$	263,700
BEDFORD		-		-		128,000		128,000		125,000		3,000
LAKE ERIE		558,000		65,000		1,255,000		1,878,000		1,750,700		127,300
TOTAL	\$	558,000	\$	225,000	\$	1,911,000	\$	2,694,000	\$	2,300,000	\$	394,000

*Note (1): Final funding amounts not available from MDOT & FTA at time of budget

^Note (2): Nankin Transit is made up of the communities; Canton, Garden City, Inkster, Wayne & Westland

+Note (3): Community Credits / Operating Assistance includes a 1.90% increase

Note (4): Tri-County POS & Community Credits are unrestricted revenues



**SUBURBAN MOBILITY AUTHORITY for REGIONAL TRANSPORTATION
FISCAL YEARS 2021 TO 2025 CAPITAL BUDGET**

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**SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FISCAL YEARS 2021 to 2025 CAPITAL BUDGET**

INTRODUCTION

The FY 2021-FY 2025 capital budget was developed in accordance with the provisions of State Act 204 and Act 51, which require that the Authority submit an annual capital budget as part of a five-year capital program projection. In May 2020, the FY 2021 State Annual Application Program will be presented to the SMART Board of Directors for approval. This program has been incorporated into the five-year capital projection, with appropriate modifications reflecting any changes in funding assumptions and/or project costs.

The five-year program presented herein has been developed based on the following assumptions:

- Under Federal FAST Act legislation SMART staff has requested federal funding for Fiscal Years (2021-2025) based on SEMCOG targets with an annual increase of 2% for FY's 2024 & 2025 for the Federal Transportation Administration's (FTA's) 5307 and 5339 formula funding programs for SMART and Monroe. SMART's 5307 and 5339 funding reflects the July 20, 2017 RTA's reallocated funding split between SMART and DDOT. This budget assumes the approved split will continue. The split for 5307 and 5339 is 50.0% SMART and 50.0% DDOT. This projection uses SEMCOG's funding targets; however, fluctuations in regional population, ridership, and service levels at both SMART and DDOT have additional impacts on funding formulas.
- On December 4, 2015 Fixing America's Surface Transportation (FAST) Act reauthorizing surface transportation programs through Fiscal Year 2020 was signed. There are no FTA Discretionary funds shown in this budget, however, FAST Act re-establishes a Bus Discretionary Program and adds an Access and Mobility pilot program for efforts to improve the coordination of transportation services that link with non-emergency medical care. SMART may apply for these discretionary grants and other major grants as opportunities arise. In this application SMART applied for Service Development and New Technology (SDNT) funding administered by MDOT.
- The Monroe Governor's Apportionment projects are both capital and operating funding. The capital and operating funding is reflected in the attached "Five-Year Capital Budget Summary". The operating is listed for reference (but not factored into the capital funding sum) in the Capital Plan, and is included in SMART's operating budget.
- The Congestion Mitigation Air Quality (CMAQ) funding levels for SMART and LETC reflect approved SEMCOG FY's 2021-2023 projects; while FY's 2024-2025 are anticipated applications.
-
- The 5310 Program, which now requires project funding requests to the Regional Transit Authority, reflects SMART's awarded projects for FY's 2018 & 2019 in the "FY 2020 pending award 09/30/20" column of the five-year Capital Budget Summary and anticipated requests for funding for FY 2021-25. SMART will continue to request the maximum funding available, but the funding award may go down depending on the request levels of other agencies in the region.
- There are no Detroit UZA JARC or New Freedom funds shown in this budget due to the elimination of dedicated Sections 5316 and 5317. NOTA continues to receive Non-Urban JARC and New Freedom funds from MDOT. An application has been submitted to MDOT for FY 2021 Nonurban New Freedom and JARC funds for NOTA. New Freedom urban activities are now funded as part of SMART's Section 5310 anticipated requests.
- Per MDOT, capital line items reflect a 20% State match.

**SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FISCAL YEARS 2021 to 2025 CAPITAL BUDGET
NEEDS BASED ON ELIGIBILITY AND FUNDING
FIVE-YEAR CAPITAL BUDGET SUMMARY
(000 OMITTED)**

	CARRY OVER	FY 2020 (pending award) 09/30/2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
5307 Formula (SMART & Monroe) & 5307 LETC Governor's Apportionment *	\$43,836	\$30,522	\$31,021	\$31,974	\$32,977	\$32,503	\$33,195	\$236,028
5339 Formula (SMART & Monroe) & 5339 LETC Governor's Apportionment	4,829	3,586	2,911	2,995	3,082	3,943	4,022	25,368
5339 Low-No Discretionary		887						887
Service Development and New Technology (SDNT)	0	0	400	0	0	0	0	400
CMAQ (SMART & Monroe)*	1,197	878	4,185	5,352	2,187	0	0	13,799
5310 (SMART& Monroe)*	4,466	3,546	2,750	2,750	2,750	2,750	2,750	21,762
5310 Monroe**	67	60	0	0	79	0	0	206
New Freedom-Non Urban (NOTA)*	0	218	372	218	218	218	218	1,462
JARC-Urban	589	0	0	0	0	0	0	589
New Freedom-Urban*	29	0	0	0	0	0	0	29
JARC-Non Urban- NOTA	5	241	472	279	215	241	201	1,654
TOTAL	\$55,018	\$39,938	\$42,111	\$43,568	\$41,508	\$39,655	\$40,386	\$302,184

Assumptions:

Future Fiscal Years (2021 - 2025) federal formula funding based Semcog targets with an annual increase of 2% for FY24 & 25.

Funding Levels Assume 50.0% SMART / 50.0% DDOT Formula Funding Split for 5307 & 5339

Capital projects reflect a 20% MDOT match for capital and 50% local match for 5307 Gov Appt and 5310/New Freedom Operating, and 20% local match for 2018-2020 CMAQ.

FY 2021-2023 CMAQ Projects approved by SEMCOG. 2024-2025 are anticipated applications based on application history.

SMART 5310 Projects Assume RTA Award of Requested Projects.

* SMART's 5307 Preventative Maintenance, LETC Governor's Apportionment, SMART 5310, CMAQ, New Freedom-Urban, New Freedom-Non Urban (NOTA) & JARC Non-Urban all include some amount of operating assistance in their summary figures.

** 5310 applications for Monroe Non-Urban agencies are processed thru MDOT; they are not part of Detroit UZA.

**SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION
FISCAL YEARS 2021 to 2025 CAPITAL BUDGET
NEEDS BASED ON ELIGIBILITY**

**PRIOR YEARS CARRY-OVER
SUMMARY
(000 OMITTED)**

FISCAL YEAR	GRANT NO.	TOTAL	FUNDING
2011/2012	MI-37-X050	\$589	5316-JARC-Urban
2011/2012	MI-57-X024	29	5317-New Freedom-Urban
2013-2015	MI-90-X678	782	5307
2013-2014	MI-16-X007	462	5310
2014/2015/2016	MI-2016-018-00	841	5310
2015/2016/2017	MI-2016-025-00	10,972	5307
2016/2017	MI-2016-025-00	13	5339
2017/2018	MI-2018-020-00	3,163	5310
2018/2019	MI-2018-018-00	32,082	5307
2018/2019	MI-2018-018-00	4,816	5339
2018/2019	MI-2018-018-00	1,197	CMAQ
2019	2017-0130 P10	5	5311- Non Urban NOTA
2019	2017-0130 PXX	67	5310-Non Urban Monroe
	TOTAL	<u>\$55,018</u>	

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION										
FISCAL YEARS 2021 TO 2025 CAPITAL BUDGET										
PRIOR YEARS CARRY-OVER										
(000 OMITTED)										
PROJECT NUMBER	PROJECT DESCRIPTION	5316 2011-2012 MI-37-X050	5317 2011-2012 MI-57-X024	5307's 2013/2014/2015 MI-90-X678	5310 2013/2014 MI-16-X007	TOTAL				
36590	Buy Replacement Van for NOTA	\$21				\$21				
36600	Buy < 30 Ft Buses for Replacement (3)	10				10				
70340-70370	Mobility Management-Sub- recipients	43				43				
70380-70390	Operating Assistance-Sub-recipients- DRCC	515				515				
70400	Program Administration		\$13			13				
70460-70490	Mobility Management-Sub- DRCC recipient		16			16				
	<u>SMART</u>									
36355	Expansion Trolley- City of Troy			\$489		489				
36380	Facility Renovations/(1 % Security Requirement)			19		19				
36405	FY 2014 Lighted Shelters			4		4				
36425	FY 2014 & 2015 - Bus Stop Enhancements 1% Enhancement Requirement			8		8				
36445	FY 2014 & 2015 Buy Spare Parts			5		5				
36505	FY 2014 Acquire Security Equip- IT 1% Security requirement			70		70				
36544	FY 2015 Purchase Vehicle Locator System Parts			180		180				
	<u>LETC Gov Appt (GA) & Toledo Appt.</u>									
36455	FY 2014 Buy Spare Parts-LETC			1		1				
36470	Buy Rep <30 Ft MHD Hybrid Bus			6		6				
	<u>5310 Sub-Recipients</u>									
36700	Buy Replacement < 30-Ft Bus				\$11	11				
36760	Shop Equipment				1	1				
36770	ADP Hardware				6	6				
36780	ADP Software				6	6				
36790	Misc. Support Equipment				15	15				
36805	Preventive Maintenance				3	3				
	<u>5310- SMART</u>									
36810	Mobility Management				420	420				
TOTAL		\$589	\$29	\$782	\$462	\$1,862				

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION										
FISCAL YEARS 2021 TO 2025 CAPITAL BUDGET										
PRIOR YEARS CARRY-OVER										
(000 OMITTED)										
PROJECT NUMBER	PROJECT DESCRIPTION	5310 2014/2015/2016 MI-2016-018-00	5307 2015/2016/2017 MI-2016-025-00	5339 2015/2016/2017 MI-2016-025-00	5310 2018 MI-2018-020	TOTAL				
	5310 Sub-Recipients									
40010	Buy Replacement < 30-Ft Bus	\$24								\$24
40030	Buy Replacement Van	41								41
40070	Misc. Support Equipment	20								20
40130-40210	Operating	717								717
	5310- SMART									
40090	Administration	39								39
	SMART									
40230	Acquire-ADP Hardware		\$1,266							1,266
40260	Acquire-Misc. Support Equip		352							352
40270	Rehab/Renovate-Maintenance Facility		7,178							7,178
40280	Employee Education/Training		21							21
40290	Acquire-Mobile Surv/Security Equip		251							251
40305	Acquire Surveillance/Security Equipment		375							375
40315	Purchase Control Signal Equipment		1,000							1,000
40320	Purchase Signage		13							13
40330	Construct Pedestrian Access/Walkways		63							63
	LETC Gov Appt (GA) & Toledo Appt.									
40360	Acquire-Shop Equipment		31							31
40370	Acquire ADP Hardware		24							24
40380	Acquire ADP Software		22							22
40390	Acquire-Mobile Surv/Security Equip		45							45
40400	Acquire-Mobile Fare Collection Equip		5							5
40410	Rehab/Renovate-Maintenance Facility		309							309
40420	Purchase Vehicle Locator System		13							13
40430	Buy Replacement Bus		4							4
	LETC Gov Appt (GA) & Toledo Appt.									
40440	Buy Replacement Hybrid Bus			\$12						12
40450	Buy Assoc Cap Main Items			1						1
	5310 Sub-Recipients									
40690	Buy Replacement >30 Ft Bus				\$27					27
40700	Buy Repalcement <30 Ft Bus				50					50
40770	Misc. Support Equipment				25					25
40750	Acquire ADP Hardware				18					18
40760	Acquire ADP Software				116					116
40520-40560	Mobility Management				693					693
40570-40670	Operating				2,194					2,194
	5310- SMART									
40680	Administration				40					40
TOTAL		\$841	\$10,972	\$13	\$3,163					\$14,989

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION										
FISCAL YEARS 2021 TO 2025 CAPITAL BUDGET										
PRIOR YEARS CARRY-OVER										
(000 OMITTED)										
PROJECT NUMBER	PROJECT DESCRIPTION	5307 2018-2019 MI-2018-018-00	5339 2018-2019 MI-2018-018-00	CMAQ 2018-2019 MI-2018-018	5311- NOTA 2019 2017-0130 P10	TOTAL				
	SMART									
40800	Buy < 30 Ft Replacement Bus	\$589				\$589				
40805	Purchase Landscaping/Scenic Beautification	75				75				
40810	Buy 40 Ft Expansion Buses	1,149				1,149				
40815	Construct Ped/Access Walkways	75				75				
40820	Eng/Design Bus Park & Ride Lots	500				500				
40825	Buy Assoc Cap Maint Equipment	20				20				
40830	Acquire Surveillance/Security Equip 1% Security Req	645				645				
40835	Purchase Control/Signal Equipment	2,000				2,000				
40840	Acquire ADP-Hardware	1,924				1,924				
40850	Acquire ADP Software	4,108				4,108				
40860	Acquire Misc. Support Equipment	377				377				
40870	Rehab/Renovate Maintenance Facility	19,245				19,245				
	LETC Gov Appt (GA) & Toledo Appt.									
40880	Buy Assoc Cap Main Items	37				37				
40900	Eng/Design-Yards & Shops	1				1				
40905	Acquire Surveillance/Security Equip	22				22				
40910	Acquire Shop Equipment	48				48				
40915	Rehab/Renovate Bus Station-Monroe City Hall Project	364				364				
40920	Acquire Surveillance/Security Equip	3				3				
40930	Acquire Support Vehicles	199				199				
40940	Rehab/Renovate Admin/Maintenance Facility	701				701				
	SMART									
40790	Buy 40 Ft Expansion Buses		\$1,132			1,132				
40795	Rehab/Renovate Admin/Maintenance Facility		3,259			3,259				
	LETC Gov Appt (GA) & Toledo Appt.									
40950	Rehab/Renovate Admin/Maintenance Facility		245			245				
40955	Rehab/Renovate Bus Station-Monroe City Hall Project		180			180				
	SMART									
40780	Purchase Control/Signal Equipment			\$1,197		1,197				
36680	One <30ft Replacement Bus				\$5	5				
TOTAL		\$32,082	\$4,816	\$1,197	\$5	\$38,100				

SUBURBAN MOBILITY AUTHORITY FOR REGIONAL TRANSPORTATION													
FISCAL YEARS 2021 TO 2025 CAPITAL BUDGET													
PRIOR YEARS CARRY-OVER													
(000 OMITTED)													
PROJECT	PROJECT	5310 Non-Urban											
		2019											
NUMBER	DESCRIPTION	2017-0130											
		In-process				TOTAL							
	<u>SMART</u>												
In process	Two replacement vans w/ lifts				\$51		\$51						
In process	Three Replacement buses < 30Ft				16		16						
TOTAL					\$67		\$67						

**5 Year Capital Plan: FY21-25
SMART/Monroe/NOTA**

Description	2021			2022			2023			2024			2025		
	Federal	State/Local	Total	Federal	State/Local	Total	Federal	State/Local	Total	Federal	State/Local	Total	Federal	State/Local	Total
1. 5307 Formula Funding															
SMART**															
Preventive Maintenance	4,000,000	1,000,000	5,000,000	4,000,000	1,000,000	5,000,000	2,340,901	585,225	2,926,126	4,000,000	1,000,000	5,000,000	4,000,000	1,000,000	5,000,000
Security Activities (1% Min)	226,648	56,662	283,310	231,181	57,795	288,976	240,218	60,055	300,273	232,074	58,019	290,093	245,331	61,333	306,664
Enhancement Activities	680,000	170,000	850,000	200,000	50,000	250,000	200,000	50,000	250,000	200,000	50,000	250,000	200,000	50,000	250,000
Bus Replacement- DO	0	0	0	4,339,642	1,084,911	5,424,553	189,982	47,496	237,478	747,115	186,779	933,894	1,890,205	472,551	2,362,756
Bus Replacement- Community Operated	0	0	0	0	0	0	356,918	89,230	446,148	0	0	0	1,911,720	477,930	2,389,650
Bus Replacement- F/R	7,539,703	1,884,926	9,424,629	4,363,496	1,090,874	5,454,370	7,956,993	1,989,248	9,946,241	0	0	0	1,504,186	376,047	1,880,233
Bus Expansion- F/R	4,016,000	1,004,000	5,020,000	0	0	0	0	0	0	0	0	0	0	0	0
Bus Spare Parts	0	0	0	0	0	0	0	0	0	24,000	6,000	30,000	0	0	0
Bus Mid-Life Overhaul	0	0	0	0	0	0	0	0	0	3,245,958	811,490	4,057,448	0	0	0
Fare Collection System (Connector)	1,440,000	360,000	1,800,000	0	0	0	0	0	0	0	0	0	0	0	0
Information Technology Projects	2,019,206	504,802	2,524,008	880,000	220,000	1,100,000	1,080,000	270,000	1,350,000	5,680,000	1,420,000	7,100,000	1,000,000	250,000	1,250,000
Park & Ride Lots	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facility Renovation	2,743,232	685,808	3,429,040	9,319,082	2,329,771	11,648,853	11,656,724	2,914,181	14,570,905	9,857,202	2,464,301	12,321,503	13,714,634	3,428,659	17,143,293
Subtotal SMART	22,664,789	5,666,197	28,330,986	23,333,401	5,833,350	29,166,751	24,021,736	6,005,434	30,027,170	23,986,349	5,996,587	29,982,936	24,466,076	6,116,520	30,582,596
Monroe															
Preventative Maintenance	32,456	8,114	40,570	283,071	70,768	353,839	0	0	0	0	0	0	0	0	0
Bus Replacement	325,391	81,348	406,739	120,000	30,000	150,000	376,173	94,043	470,216	0	0	0	261,184	65,296	326,480
Bus Equipment/Parts	0	0	0	0	0	0	6,246	1,562	7,808	10,246	2,562	12,808	10,246	2,562	12,808
Facility Renovations	0	0	0	0	0	0	32,619	8,155	40,774	401,912	100,478	502,390	153,411	38,353	191,764
Transit Security Upgrades	2,600	650	3,250	2,600	650	3,250	2,600	650	3,250	2,600	650	3,250	2,600	650	3,250
Fare Collection Equipment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Shop Equipment	33,600	8,400	42,000	0	0	0	0	0	0	15,200	3,800	19,000	15,200	3,800	19,000
Subtotal Monroe	394,047	98,512	492,559	405,671	101,418	507,089	417,638	104,410	522,048	429,958	107,490	537,448	442,641	110,660	553,301
Total 5307 Formula Funding	23,058,836	5,764,709	28,823,545	23,739,072	5,934,768	29,673,840	24,439,374	6,109,844	30,549,218	24,416,307	6,104,077	30,520,384	24,908,717	6,227,180	31,135,897
2. Monroe 5307 Governor's Apportionment															
Facility Renovation	0	0	0	0	0	0	0	0	0	811,421	202,855	1,014,276	811,421	202,855	1,014,276
Bus Replacement	194,609	48,652	243,261	0	0	0	118,227	29,557	147,784	0	0	0	0	0	0
Preventative Maintenance	42,617	10,654	53,271	193,515	48,379	241,894	0	0	0	0	0	0	0	0	0
<i>a Operating (# Under Operating Budget)</i>	<i>#950,225</i>	<i># 950,225</i>	<i># 1,900,450</i>	<i># 1,028,966</i>	<i># 1,028,966</i>	<i>#2,057,932</i>	<i># 1,140,317</i>	<i># 1,140,317</i>	<i>#2,280,634</i>	<i># 484,250</i>	<i># 484,250</i>	<i>#968,500</i>	<i># 522,472</i>	<i># 522,472</i>	<i>#1,044,944</i>
Total 5307 Gvnr's Apportionment	237,226	59,307	296,533	193,515	48,379	241,894	118,227	29,557	147,784	811,421	202,855	1,014,276	811,421	202,855	1,014,276
3. 5339 Formula Funding															
SMART**															
Facility Renovation	2,210,908	552,727	2,763,635	2,276,130	569,033	2,845,163	2,343,276	585,819	2,929,095	3,027,726	756,932	3,784,658	3,088,281	772,070	3,860,351
Subtotal SMART	2,210,908	552,727	2,763,635	2,276,130	569,033	2,845,163	2,343,276	585,819	2,929,095	3,027,726	756,932	3,784,658	3,088,281	772,070	3,860,351
Monroe															
Bus Replacement	72,246	18,062	90,308	0	0	0	0	0	0	0	0	0	0	0	0
Bus Replacement (from Toldeo)	45,989	11,497	57,486	45,989	11,497	57,486	0	0	0	0	0	0	0	0	0
Facility Renovation	0	0	0	74,377	18,594	92,971	76,571	19,143	95,714	78,830	19,708	98,538	81,155	20,289	101,444
Facility Renovation (from Toledo)	0	0	0	0	0	0	45,989	11,497	57,486	47,346	11,837	59,183	48,743	12,186	60,929
Subtotal Monroe	118,235	29,559	147,794	120,366	30,091	150,457	122,560	30,640	153,200	126,176	31,544	157,720	129,898	32,475	162,373
Total 5339 Formula Funding	2,329,143	582,286	2,911,429	2,396,496	599,124	2,995,620	2,465,836	616,459	3,082,295	3,153,902	788,476	3,942,378	3,218,179	804,545	4,022,724
4. CMAQ Funding +															
SMART															
Bus Replacement-F/R	2,828,297	707,074	3,535,371	3,761,489	940,372	4,701,861	1,297,738	324,435	1,622,173	0	0	0	0	0	0
Bus Replacement- DO	0	0	0	0	0	0	451,666	112,917	564,583	0	0	0	0	0	0
Replace Community Transit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Subtotal SMART	2,828,297	707,074	3,535,371	3,761,489	940,372	4,701,861	1,749,404	437,351	2,186,755	0	0	0	0	0	0
Monroe															
Purchase Vehicles	520,000	130,000	650,000	520,000	130,000	650,000	0	0	0	0	0	0	0	0	0
Subtotal Monroe	520,000	130,000	650,000	520,000	130,000	650,000	0	0	0	0	0	0	0	0	0
Total CMAQ Funding	3,348,297	837,074	4,185,371	4,281,489	1,070,372	5,351,861	1,749,404	437,351	2,186,755	0	0	0	0	0	0

5 Year Capital Plan: FY21-25
SMART/Monroe/NOTA

Description	2021			2022			2023			2024			2025		
	Federal	State/Local	Total	Federal	State/Local	Total	Federal	State/Local	Total	Federal	State/Local	Total	Federal	State/Local	Total
5. SMART 5310 Funding ++															
SMART															
5310 Capital Projects (vehicles, facilities)	500,288	125,072	625,360	500,288	125,072	625,360	500,288	125,072	625,360	500,288	125,072	625,360	500,288	125,072	625,360
5310 Mobility Management	400,000	100,000	500,000	400,000	100,000	500,000	400,000	100,000	500,000	400,000	100,000	500,000	400,000	100,000	500,000
b NF Operating Assistance (#Oper Bdgt)	#799,936	#799,936	#1,599,872	#799,936	#799,936	#1,599,872	#799,936	#799,936	#1,599,872	#799,936	#799,936	#1,599,872	#799,936	#799,936	#1,599,872
New Freedom Administration	25,000	0	25,000	25,000	0	25,000	25,000	0	25,000	25,000	0	25,000	25,000	0	25,000
Subtotal SMART	925,288	225,072	1,150,360	925,288	225,072	1,150,360	925,288	225,072	1,150,360	925,288	225,072	1,150,360	925,288	225,072	1,150,360
Monroe															
Purchase Vehicles	0	0	0	0	0	0	63,200	15,800	79,000	0	0	0	0	0	0
Subtotal Monroe	0	0	0	0	0	0	63,200	15,800	79,000	0	0	0	0	0	0
NOTA^															
c Nonurban NF Operating (#Oper Bdgt)	#186,202	#186,202	#372,404	#108,963	#108,963	#217,925	#108,963	#108,963	#217,926	#108,963	#108,963	#217,926	#108,963	#108,963	#217,926
Subtotal NOTA															
Total 5310 Capital Funding	925,288	225,072	1,150,360	925,288	225,072	1,150,360	988,488	240,872	1,229,360	925,288	225,072	1,150,360	925,288	225,072	1,150,360
6. Nonurban 5311 JARC^^															
NOTA															
Purchase Vehicle	164,000	41,000	205,000	56,000	14,000	70,000	0	0	0	0	0	0	0	0	0
Mobility Manager	52,600	13,150	65,750	0	0	0	0	0	0	0	0	0	0	0	0
d Nonurban JARC Operating (#Oper Bdgt)	#100,865	#100,865	#201,730	#104,452	#104,452	#208,904	#107,533	#107,533	#215,066	#120,627	#120,627	#241,254	#100,865	#100,865	#201,730
Total 5311 JARC Capital Funding	216,600	54,150	270,750	56,000	14,000	70,000	0	0	0	0	0	0	0	0	0
7. SMART SDNT◇															
SMART															
Operation & Service Policy/Procedural Development	320,000	80,000	400,000	0	0	0	0	0	0	0	0	0	0	0	0
Total SDNT Funding	320,000	80,000	400,000	0	0	0	0	0	0	0	0	0	0	0	0
Grand Total SMART, Monroe & NOTA	30,435,390	7,602,598	38,037,988	31,591,860	7,891,715	39,483,575	29,761,329	7,434,082	37,195,411	29,306,918	7,320,480	36,627,398	29,863,605	7,459,652	37,323,257
8. Operating & Service Expansion															
a Operating (# Under Operating Budget)	950,225	950,225	1,900,450	1,028,966	1,028,966	2,057,932	1,140,317	1,140,317	2,280,634	484,250	484,250	968,500	522,472	522,472	1,044,944
b NF Operating Assistance (#Oper Bdgt)	799,936	799,936	1,599,872	799,936	799,936	1,599,872	799,936	799,936	1,599,872	799,936	799,936	1,599,872	799,936	799,936	1,599,872
c Nonurban NF Operating (#Oper Bdgt)	186,202	186,202	372,404	108,963	108,963	217,926	108,963	108,963	217,926	108,963	108,963	217,926	108,963	108,963	217,926
d Nonurban JARC Operating(#Oper Bdgt)	100,865	100,865	201,730	104,452	104,452	208,904	107,533	107,533	215,066	120,627	120,627	241,254	100,865	100,865	201,730
Total Operating & Service Expansion	2,037,228	2,037,228	4,074,456	2,042,317	2,042,317	4,084,634	2,156,749	2,156,749	4,313,498	1,513,776	1,513,776	3,027,552	1,532,236	1,532,236	3,064,472
Grand Total including Opr & Svc Expansion	32,472,618	9,639,826	42,112,444	33,634,177	9,934,032	43,568,209	31,918,078	9,590,831	41,508,909	30,820,694	8,834,256	39,654,950	31,395,841	8,991,888	40,387,729

Notes

* **Future Fiscal Years (2021-2025) federal formula funding based on Semcog targets with an annual increase of 2% for FY24 & 25.**

** Funding levels for SMART 50% share of Detroit UZA funds for 5307 and 5339.

+ **FY 2021-2023 CMAQ Projects approved by SEMCOG. 2024-2025 are anticipated applications based on application history.**

++ SMART's share of the 5310 Funding for the Detroit UZA is determined by the Regional Transit Authority. Projects shown in budget are anticipated requests for funding.

^Nonurban New Freedom funds are allocated by MDOT and are separate and in addition to SMART's share of the 5310 funding for the Detroit UZA.

^^Nonurban 5311 funds are administered by MDOT. SMART applies on behalf of eligible subrecipients in SMART's service area.

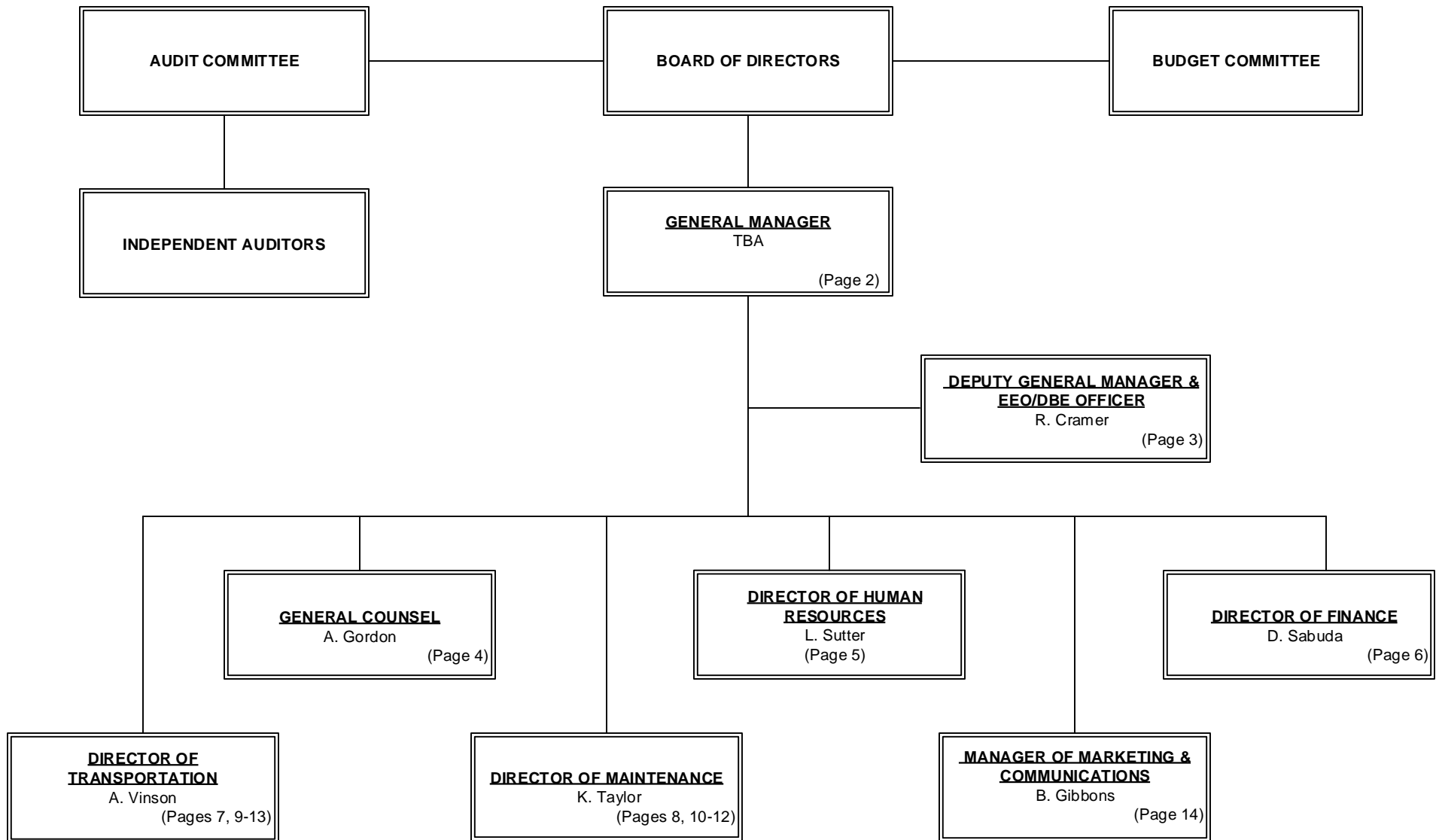
◇SDNT funds are administered by MDOT and are for Service Development and New Technology projects.

Governor's Apportionment, Section 5310 Funding and JARC can have some portion used for operating assistance (50% Federal with 50% Local Match, 50% Federal with 50% State Match, and 80% Federal with 20% Local.)These numbers are shown on the table but not included in the sum of capital funds.

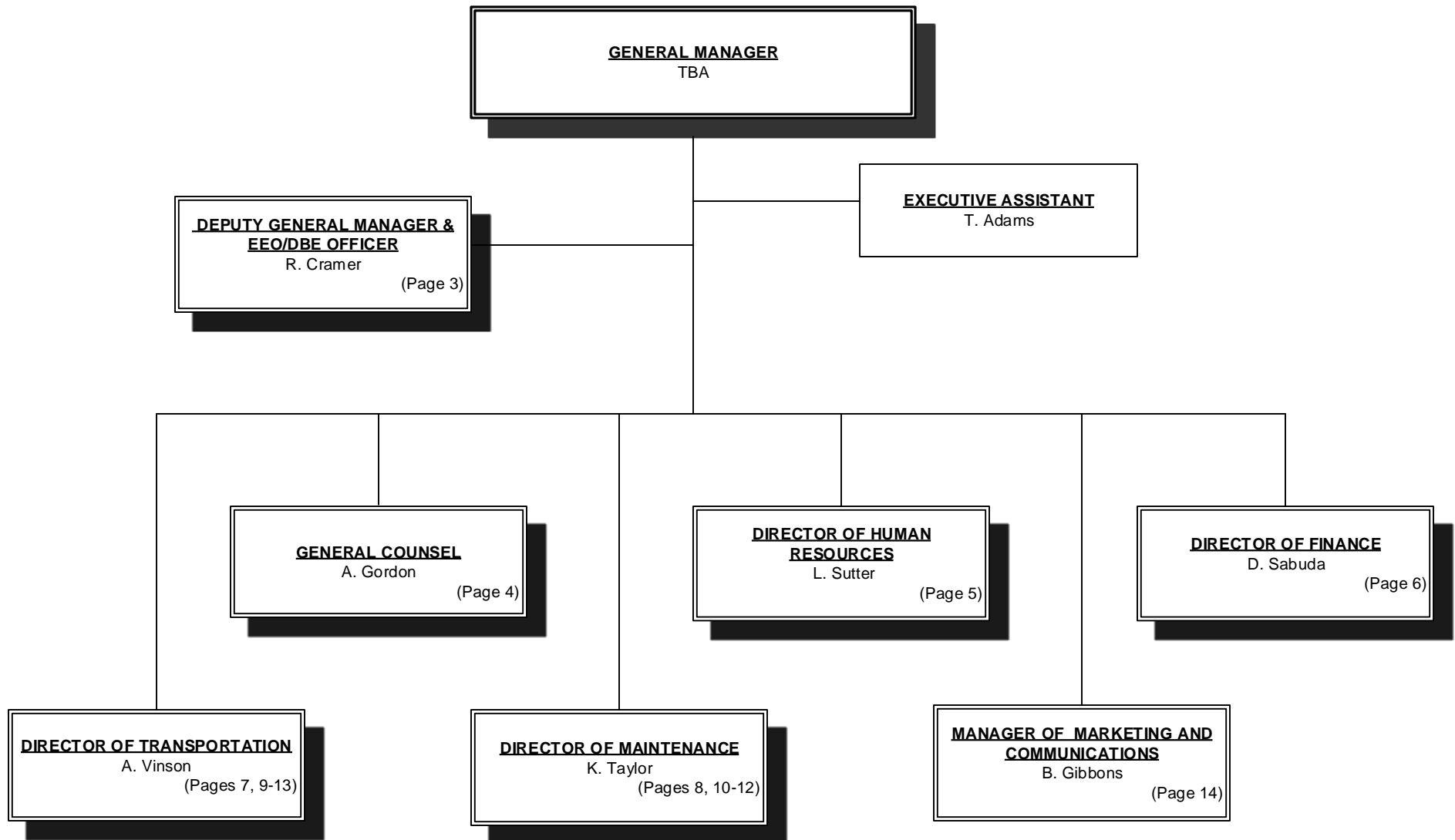
**STAFFING REVIEW
CHANGE FROM FY2020 TO FY2021**

HEADCOUNT REPORT	FY2020 Bound Budget	FY2021 Proposed Budget	FY2021 Budget Change (+ / -)	Description Of Change
ATU (Fixed Route - 429 Full Time and 2 Part Time Drivers)	431	431		No Change
ATU CLERICAL (Clerical Support Personnel)	23	23		No Change
TEAMSTERS (Connector - 133 Full Time and 2 Part Time Drivers)	135	135		No Change
TEAMSTERS CLERICAL (15 Full Time and 7 Part Time CSO's)	21	22	1	Added one Part time CSO 1 Position.
AFSCME	58	58		Eliminated three PM Dispatchers's Position, one at Each Terminal. Added two Road Supervisor's Position, one at Central and Oakland. Added one Central Dispatcher Position
UAW (Maintenance - 148 Full Time and 3 Part Time Maintenance)	151	151		No Change
NONREPRESENTED (105 Full Time and 5 Part Time Non Represented)	109	110	1	Added one Community Mobility Program Manager Position. Upgraded a Part time Planner Position to a Full time Planner Position.
Authority Total	928	930	2	

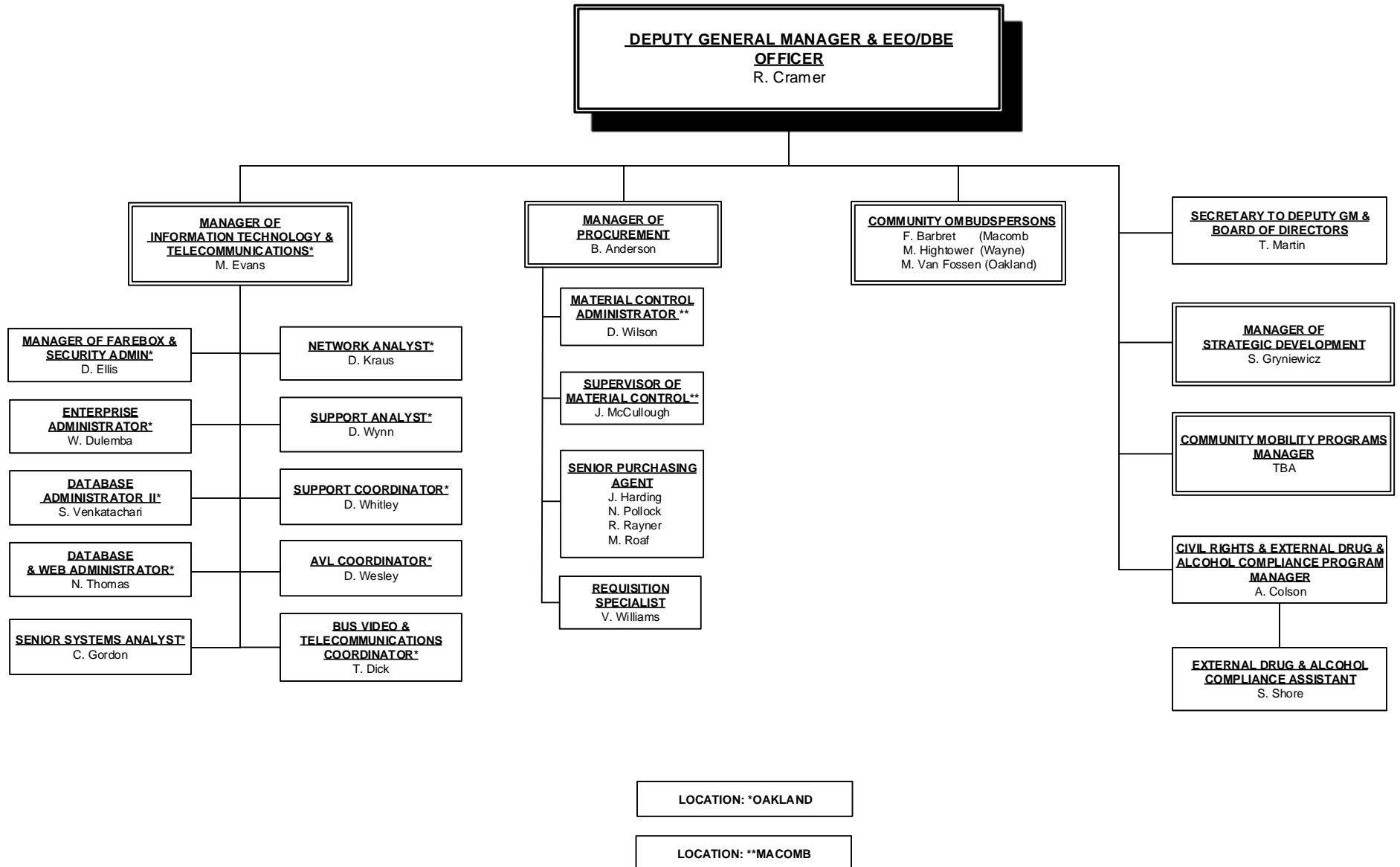
PROPOSED FY-2021 BUDGET ORGANIZATION CHART



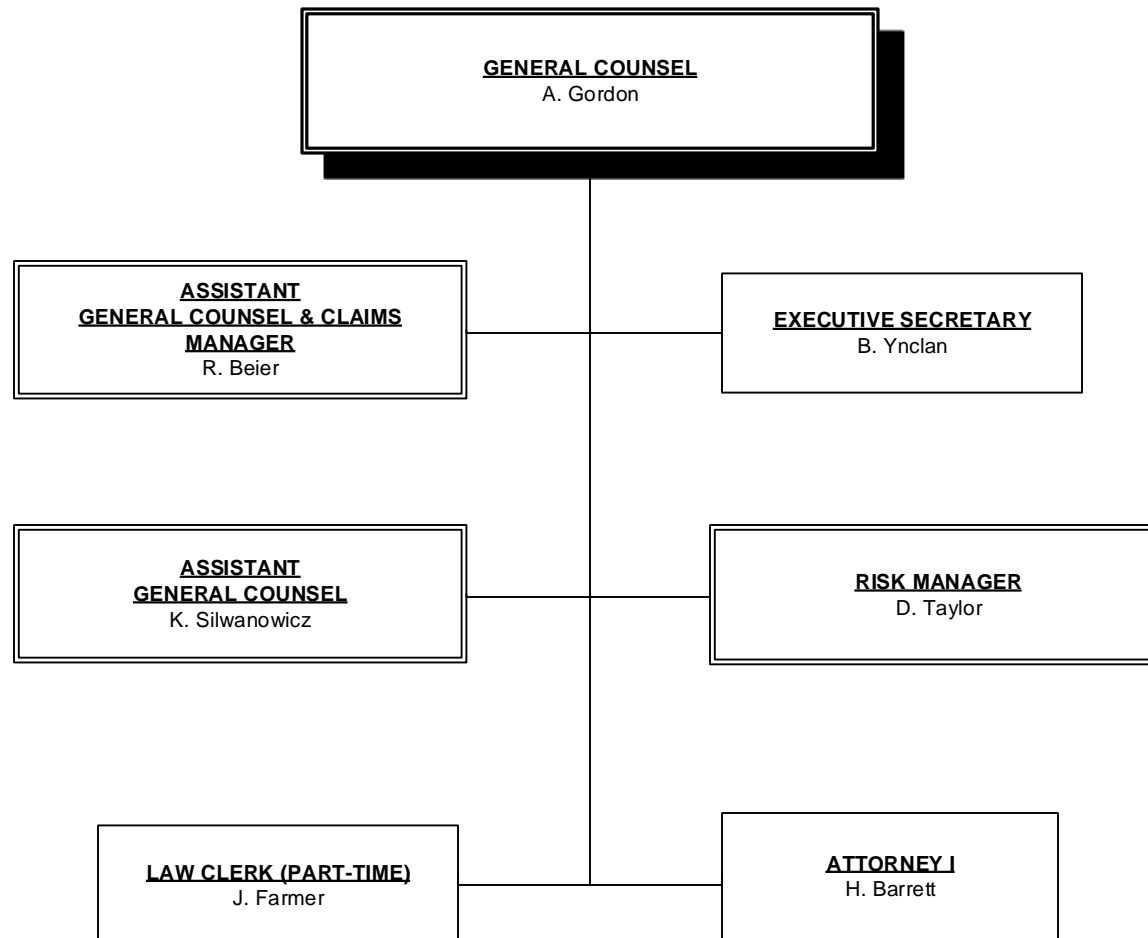
GENERAL MANAGER



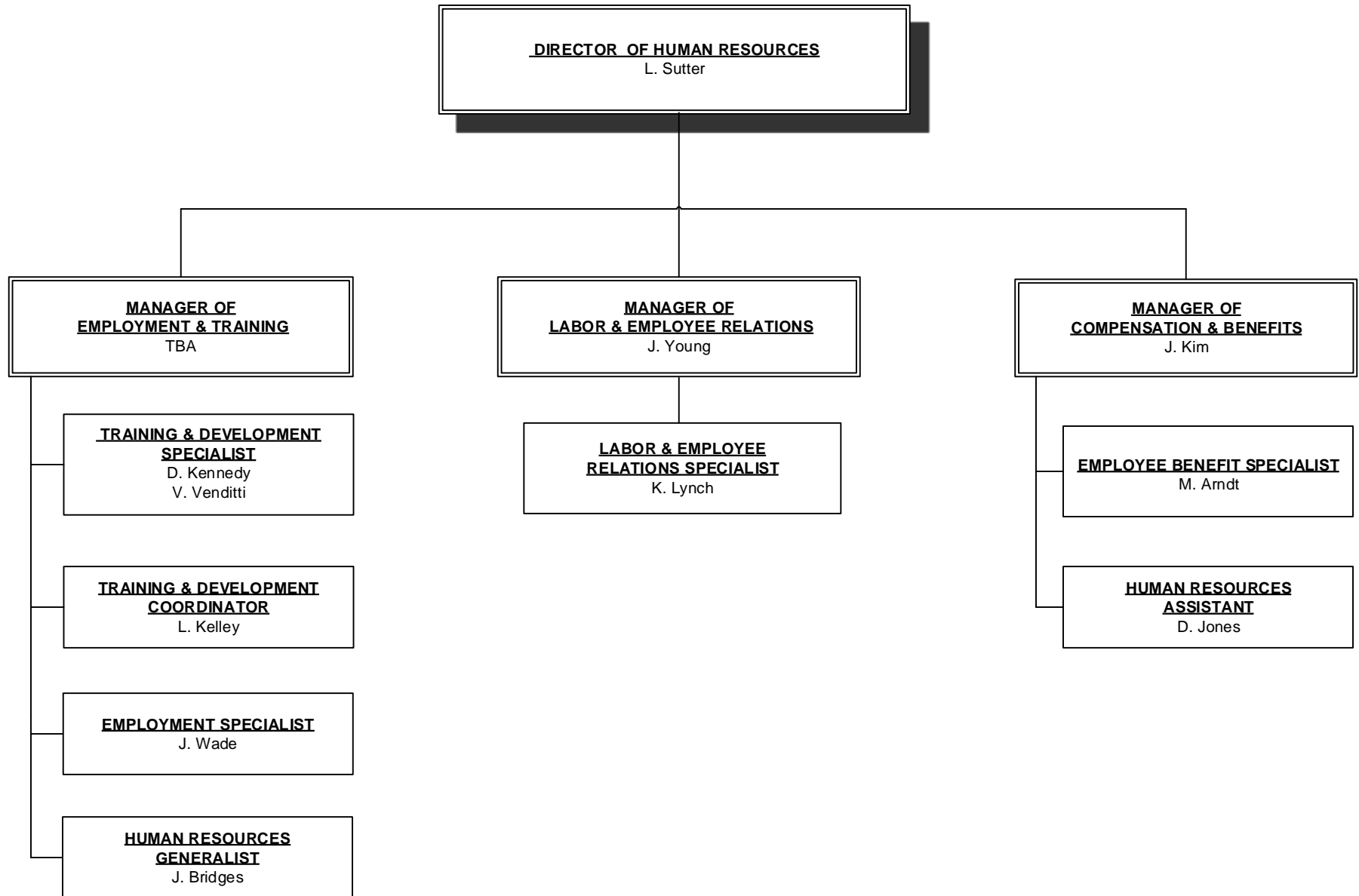
DEPUTY GENERAL MANAGER



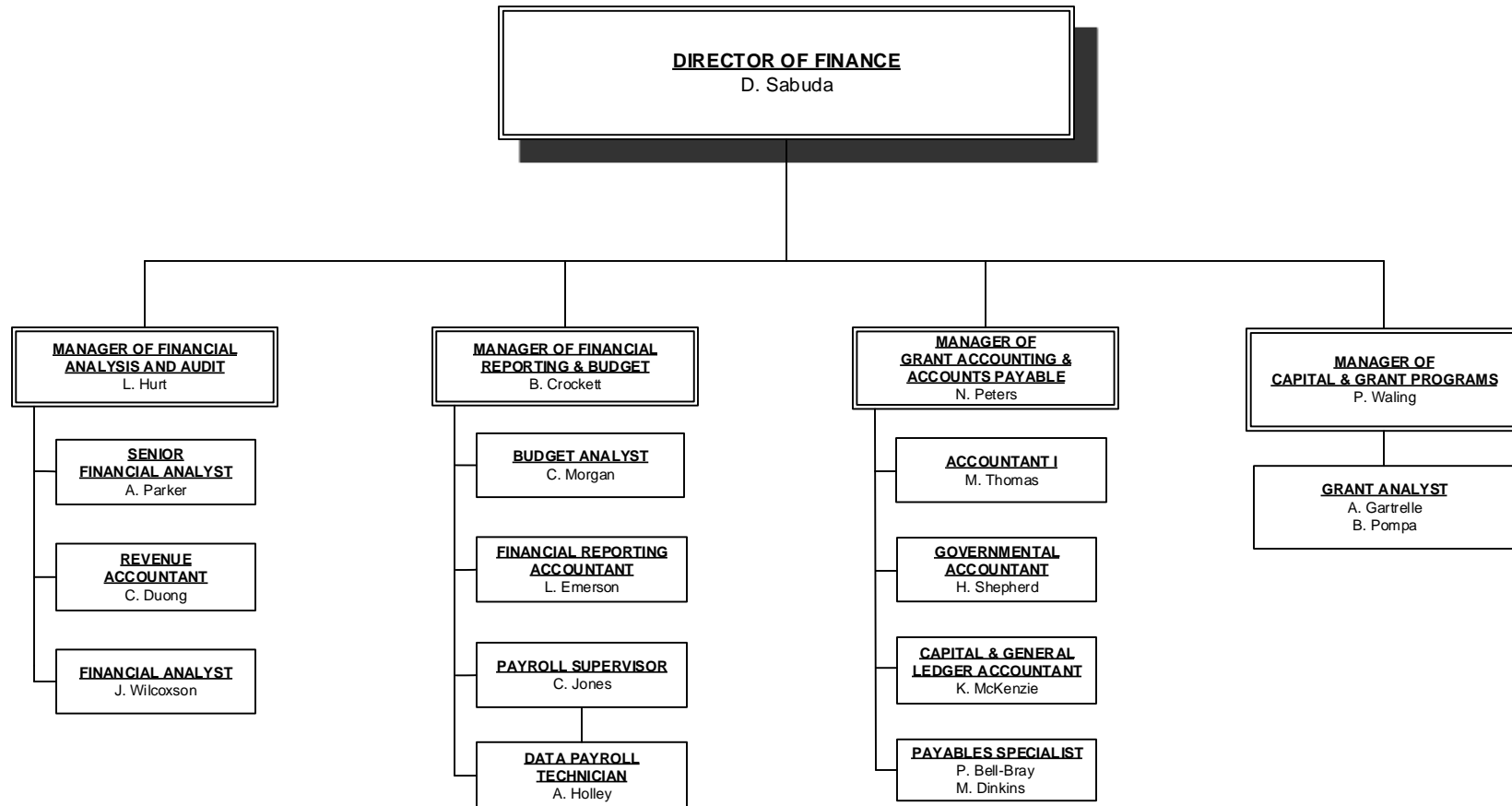
GENERAL COUNSEL



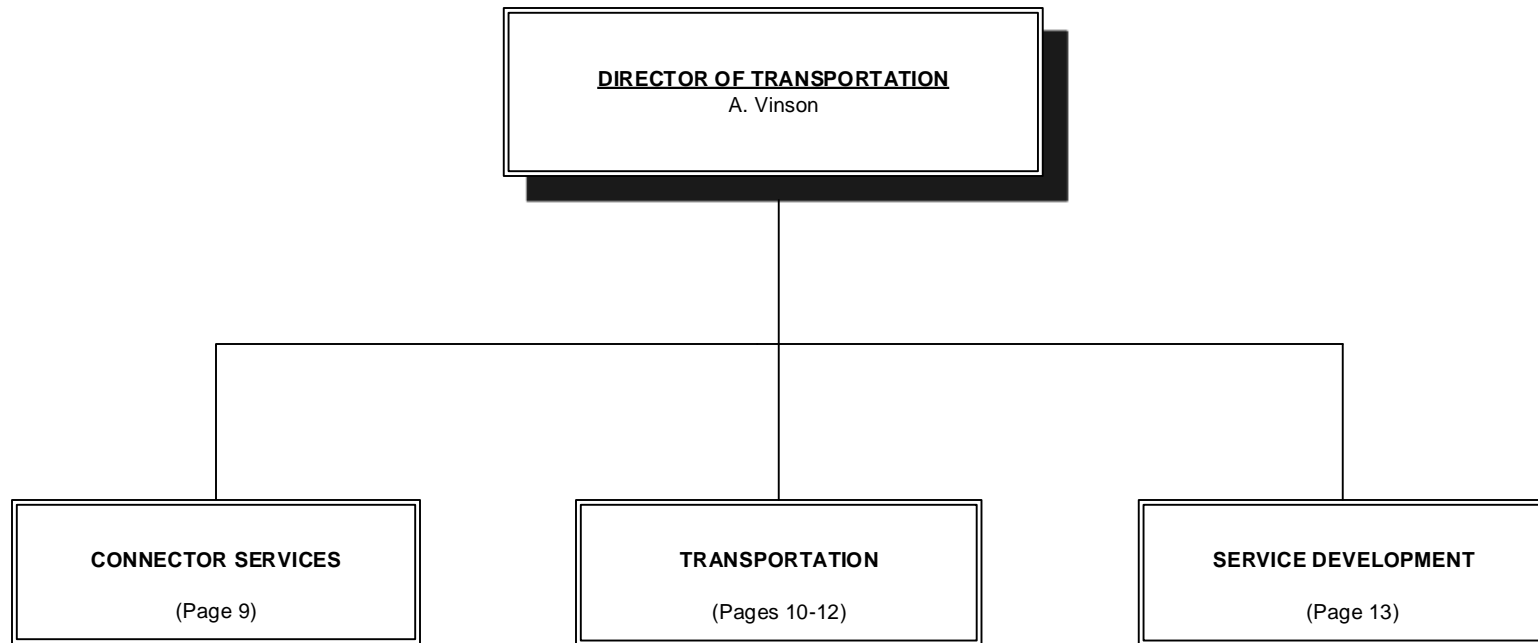
HUMAN RESOURCES



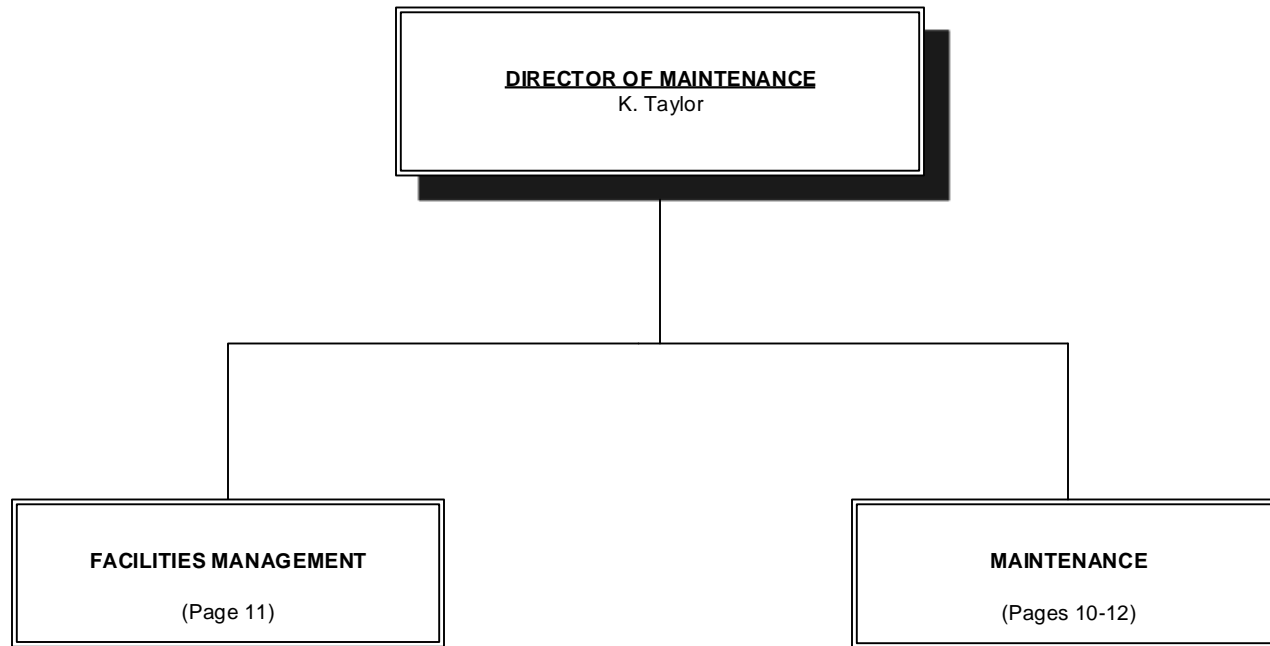
FINANCE



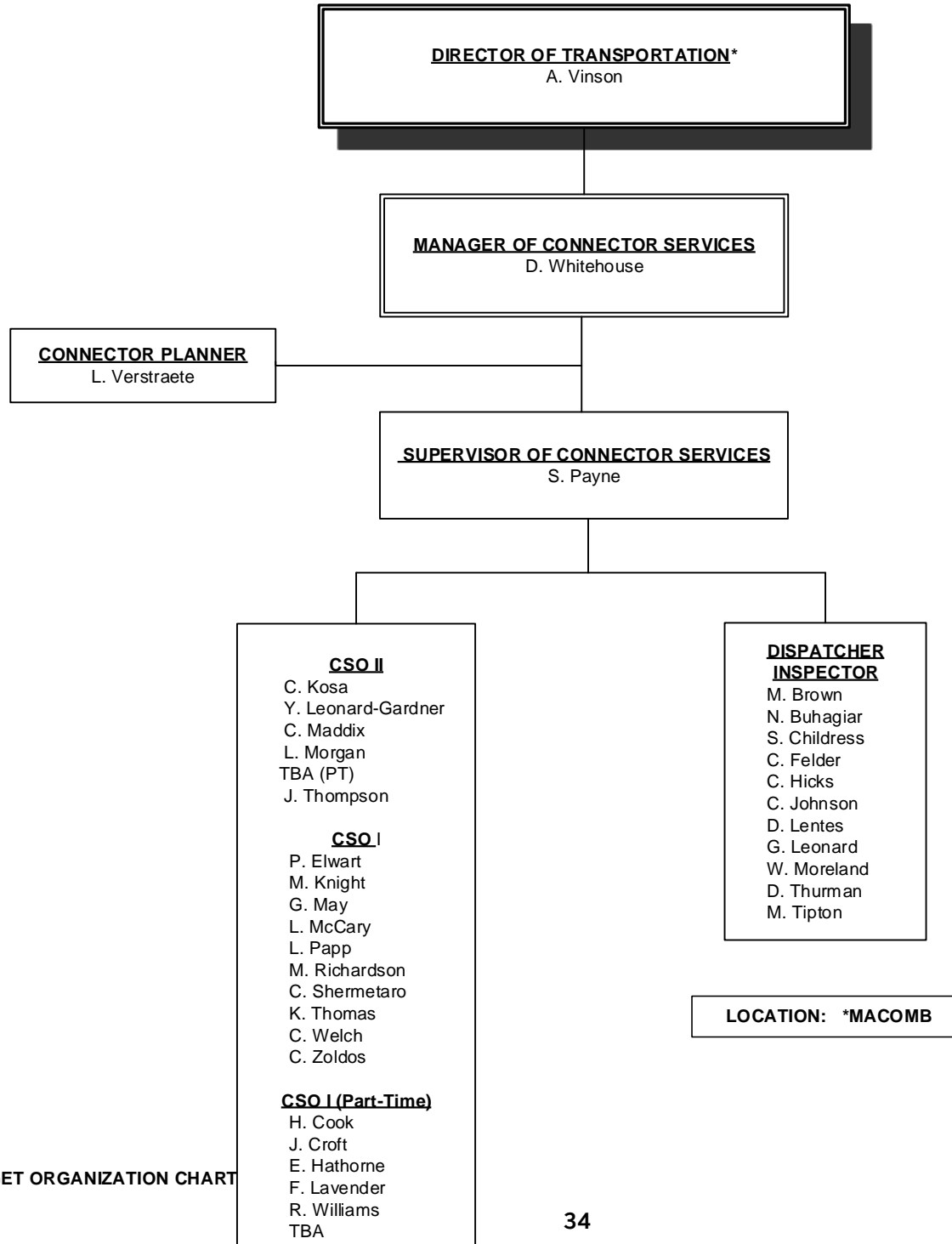
TRANSPORTATION



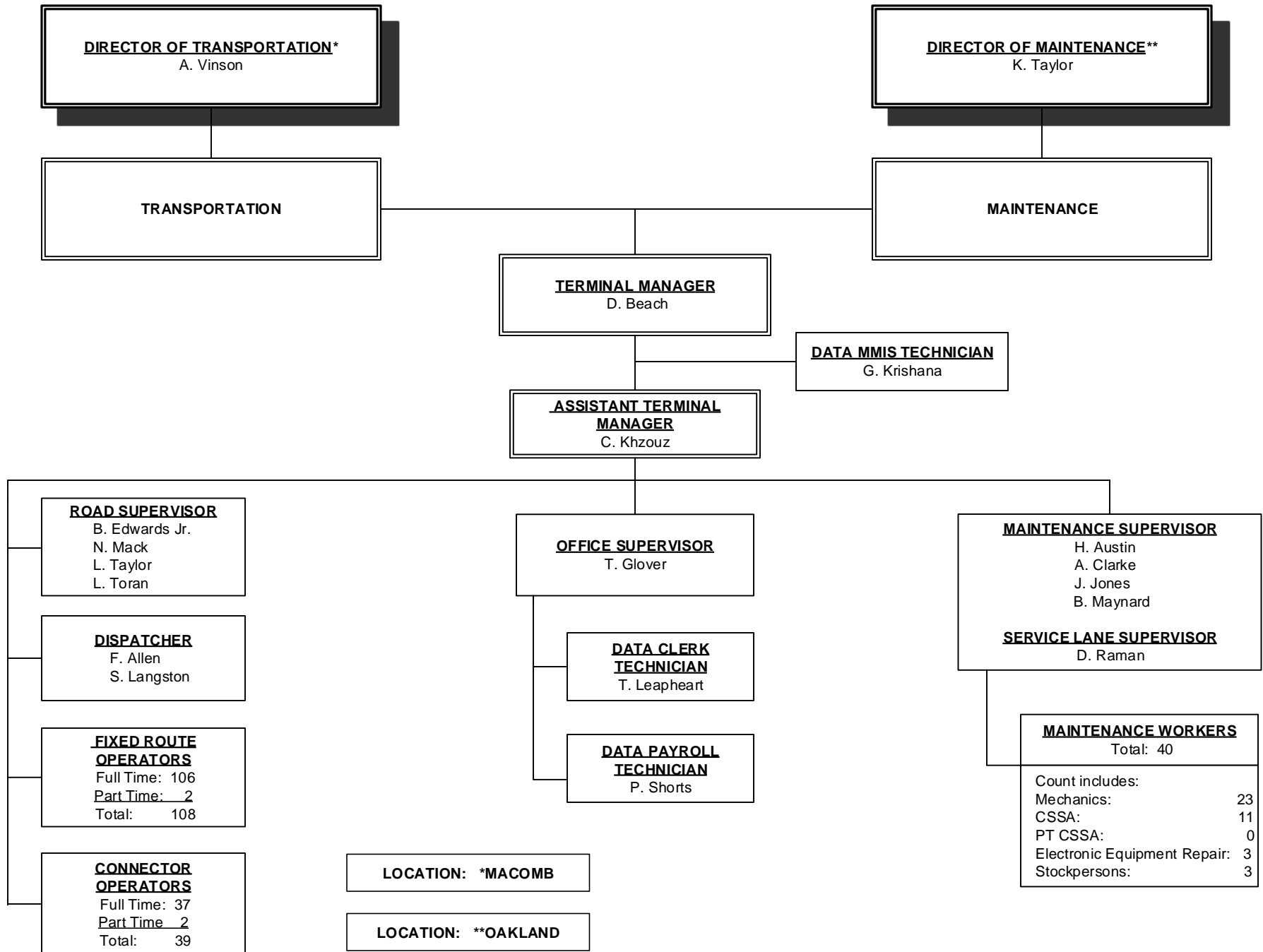
MAINTENANCE



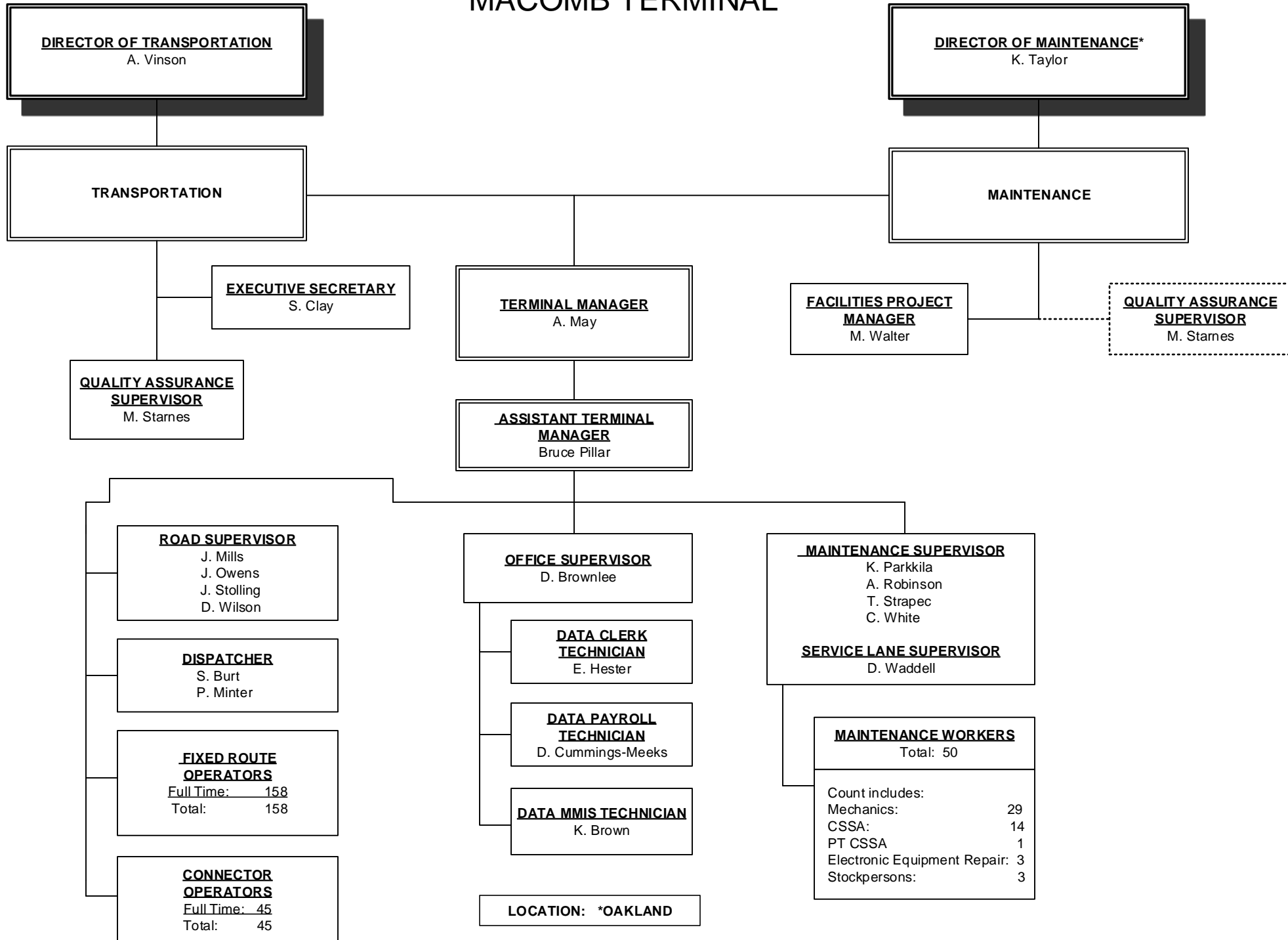
CONNECTOR SERVICES



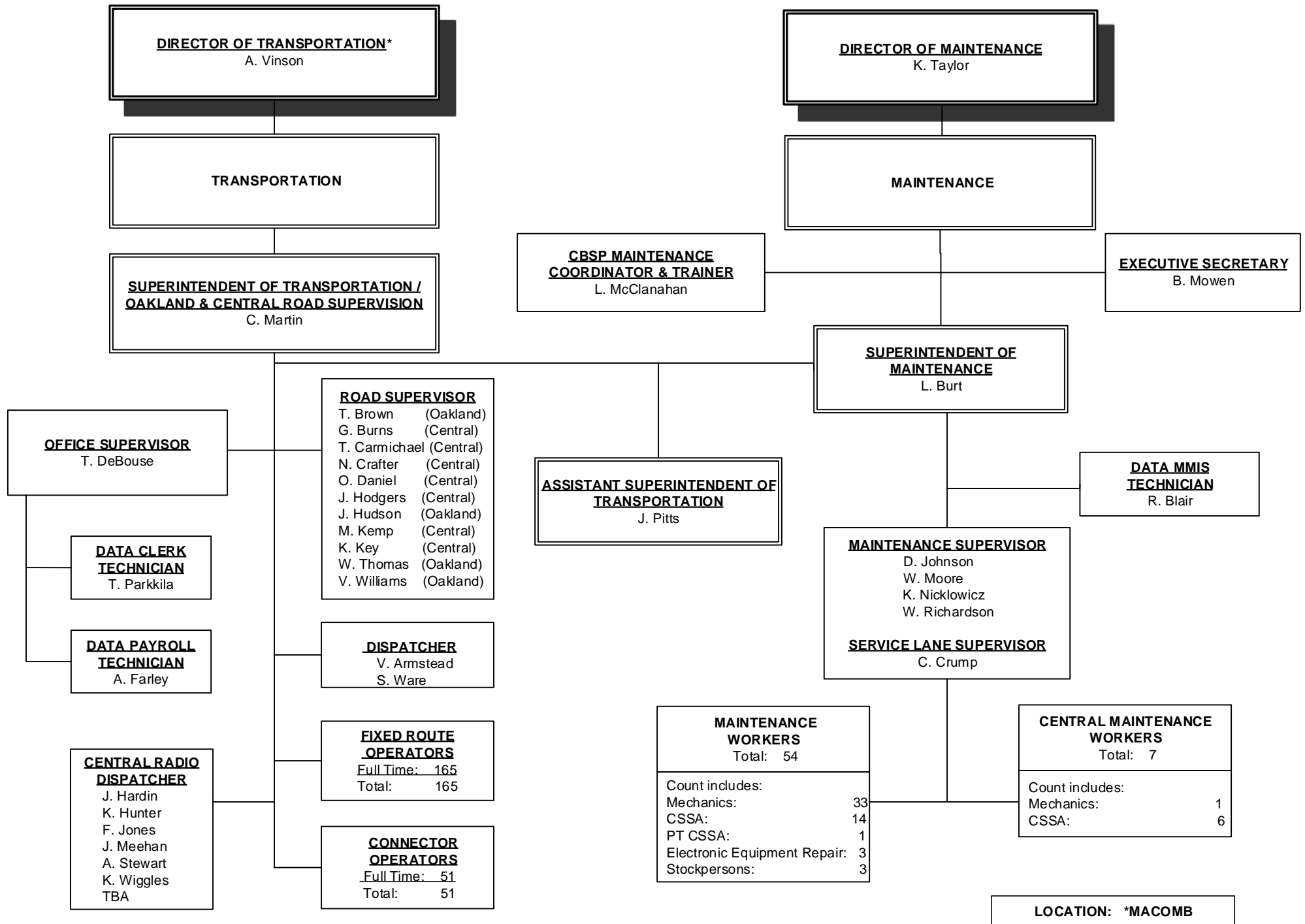
WAYNE TERMINAL



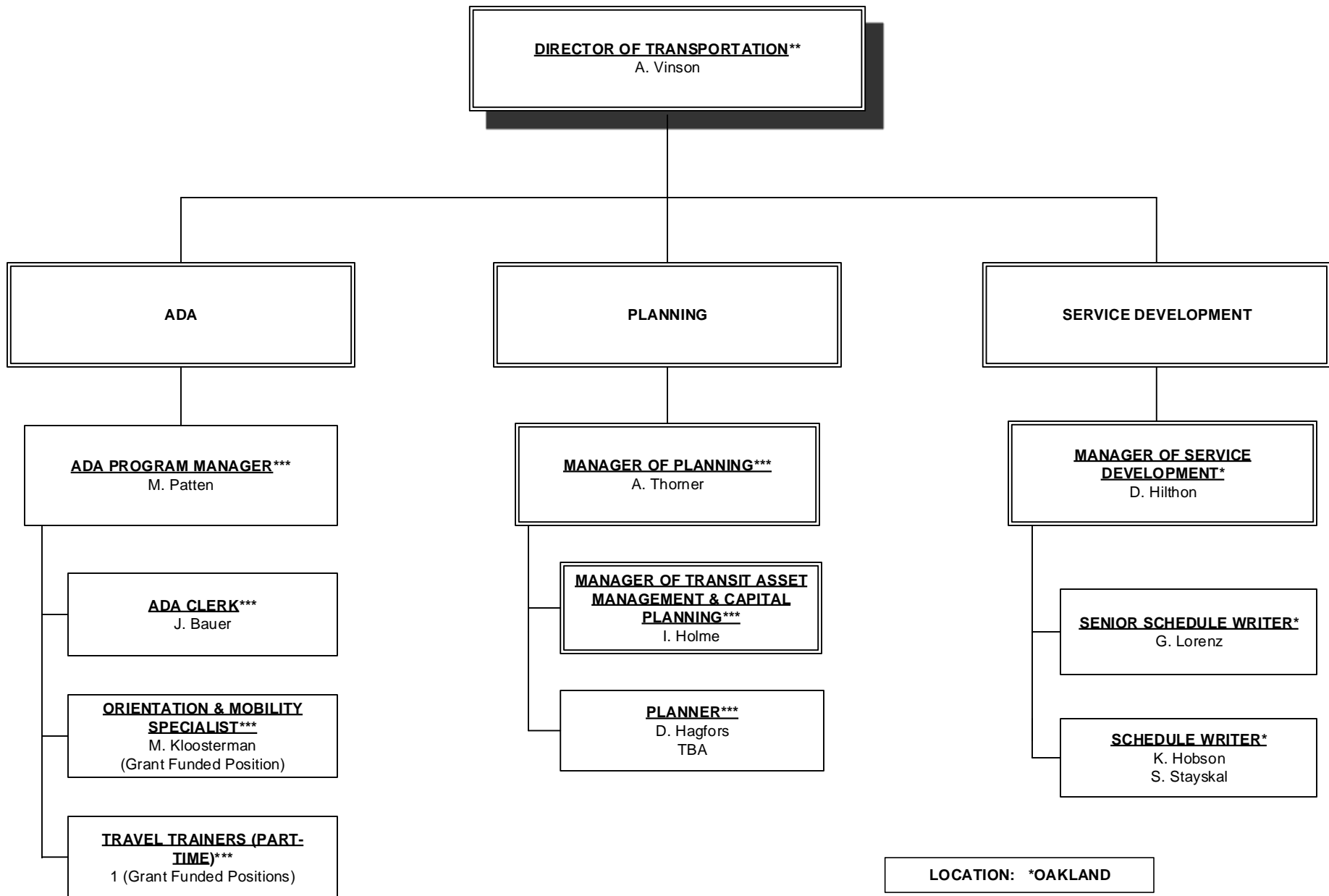
MACOMB TERMINAL



OAKLAND TERMINAL



SERVICE DEVELOPMENT



LOCATION: *OAKLAND

LOCATION: **MACOMB

LOCATION: ***CENTRAL OFFICE

MARKETING AND COMMUNICATIONS

